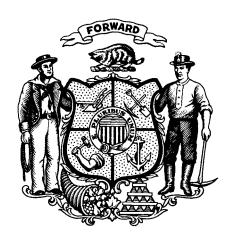
Provider Agency Audit Guide

A joint policy of the

Wisconsin Department of Health and Family Services

Wisconsin Department of Corrections

Division of Economic Support and Division of Vocational Rehabilitation within the Wisconsin Department of Workforce Development



Provider Agency Audit Guide

A joint policy of the Wisconsin Department of Health and Family Services, the Wisconsin Department of Corrections, and the Divisions of Economic Support and Vocational Rehabilitation within the Wisconsin Department of Workforce Development

Forward

The Wisconsin Department of Health and Family Services, the Wisconsin Department of Corrections, and the Divisions of Economic Support and Vocational Rehabilitation within the Wisconsin Department of Workforce Development are pleased to release this major revision to the *Provider Agency Audit Guide*. The *Guide* establishes the audit requirements for agencies receiving funding from these departments, whether directly or indirectly. This shared document reflects commitment from the three departments to have consistent audit and financial management policies for agencies that receive their funding.

The new *Guide* offers granting agencies far more latitude in deciding whether to require their providers to have audits, and if so, what kind of audits to require. The previous *Guide* required an agency-wide financial statement audit with certain general compliance requirements. The new *Guide* also requires an agency-wide audit with program-level testing as the default audit. However, the new *Guide* makes a significant departure from the previous one-size-fits-all audit requirement with its risk-based approach that granting agencies can use to match audit requirements to an assessed level of risk.

The ideas reflected in this revision came from the people who use the *Guide*, and we welcome your suggestions for additional ways to improve the *Guide*. Please feel free to contact us with your comments and suggestions. Names, addresses, phone numbers, and email addresses for department contact people are in <u>Appendix A</u>.

A note on this document

The *Provider Agency Audit Guide* is offered in two electronic formats which have hyperlinks. Hyperlinks enable a reader to jump to other sections within the document and to resources outside the document, by clicking on the link. These links appear as underlined text in the printed version.

To use the links, go to www.dhfs.state.wi.us/grants/paag/index.htm (an example of linked text) and open either the Microsoft Word 97 version or the HTML version of the *Guide*. Click on links to follow them and click on the back arrow to return to your starting point.

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Provider Agency Audit Guide

A joint policy of the Wisconsin Department of Health and Family Services, the Wisconsin Department of Corrections, and the Divisions of Economic Support and Vocational Rehabilitation within the Wisconsin Department of Workforce Development

1 Introduction

In this document,

Audit means one of the three types of engagements performed in accordance with the *Provider Agency Audit Guide*: agreed-upon procedures (Section 4.1), program audits (Section 4.2), and agency-wide audits (Section 4.3).

Auditor means a certified public accountant who is hired by the granting agency to perform an agreed-upon procedures engagement or by the provider to perform a program or agencywide audit.

Department means one of the state agencies that uses the *Provider Agency Audit Guide*: the Department of Health and Family Services, the Department of Corrections, and the Divisions of Economic Support and Vocational Rehabilitation within the Department of Workforce Development.

Department funding means money or commodities that were originally from or passed through the department. The source of department funding may be the state or the federal government. Department funding retains its identity as department funding when it is passed through another agency, such as a county, so that the department's policies on grant administration and audit apply to department funding whether or not the granting agency is the department.

Granting agency means an agency that uses department funding to purchase care and services from a provider. The granting agency may be the department or another agency which received department funding, such as a county.

Provider means an agency which receives department funding for the purchase of care and services, whether directly from the department or from another agency, such as a county. A provider may be a non-profit organization, a for-profit organization, or a local government.

Wisconsin statutes (<u>Appendix B</u>) require that all providers which receive department funding in excess of the statutory threshold have audits unless the audits are waived by the department. The statutes also specify that audits shall be in accordance with the department's standards. These standards are in this *Provider Agency Audit Guide*, which requires all providers that receive funding in excess of the statutory threshold to have agency-wide audits unless the granting agency chooses to use the *Guide's* risk-based approach to waive the audit or to require an agreed-upon procedures engagement or a program audit.

One of the primary benefits of audits is that they give provider management with a useful analysis of the provider's performance. Providers have an opportunity to correct problems and to improve

operations by implementing the auditor's recommendations, helping them comply with rules and regulations and operate at a greater level of efficiency.

Audits also provide granting agencies with an independent assessment of the provider's administration of programs, and agency-wide audits have the additional benefit of providing an independent assessment of providers' financial condition. Audits also provide audited cost or performance information to support program activities or decisions, such as the information on group homes and child caring institutions that the Department of Health and Family Services uses to support claims for federal funding (Section 7.1.5).

Although the focus of the *Guide* is on audits, granting agencies cannot rely just on audits for monitoring providers. Audits do not tell the granting agency about the quality or appropriateness of the provider's care and services. Audits, by their nature, do not provide complete assurance that funds are being administered appropriately. In addition, a granting agency will typically receive the provider's audit report 18 months after the beginning of the contract, which means significant problems will be unaddressed throughout that time if the granting agency relied just on the audit to monitor the contract. Granting agencies need to perform other monitoring throughout the contract in order to ensure that funds are administered appropriately.

1.1 Applicability of the Guide

The statutes (<u>Appendix B</u>) which establish the responsibility to have an audit for providers that receive department funding indicate that the audit shall follow the department's standards. These standards are:

- ➤ The State Single Audit Guidelines for audits of local governments that have audits in accordance with OMB Circular A-133 "Audits of States, Local Governments, and Non-Profit Organizations." (Contact Document Sales at (608) 266-3358 for information on purchasing the Guidelines.)
- ➤ The *Provider Agency Audit Guide* for all other providers, including:
 - Non-profit organizations, whether or not they also need to have audits in accordance with OMB Circular A-133,
 - For-profit organizations, and
 - Local governments that do not need to have audits in accordance with OMB Circular A-133, and thus are not subject to the *State Single Audit Guidelines*.

As noted above, the department uses the *State Single Audit Guidelines* for the department audit standards for audits of local governments that are having OMB Circular A-133 audits, and it uses the *Provider Agency Audit Guide* for all other agencies. Some other state departments use the *State Single Audit Guidelines* for all organizations that receive funding from those departments. Agencies which receive funding from more than one department may need to have an audit that is in accordance with both the *Provider Agency Audit Guide* and the *State Single Audit Guidelines*. If this situation arises, auditors should use the *Provider Agency Audit Guide* for auditing department funding.

1.2 Situations when the Guide is not appropriate

The audit procedures and reporting requirements in the *Provider Agency Audit Guide* are designed for an audit of a provider of care and services that are paid for with department funding. The

Guide is not appropriate for other companies an agency might contract with for goods and other services, such as a contract to develop a computer application or a contract to perform accounting services. If an agency wants to require an audit from a company that it contracts with for something other than care and services, the agency should consult generally accepted auditing standards established by the American Institute of Certified Public Accountants and *Government Auditing Standards* to determine the type of audit to specify.

1.3 Overview of the Guide

Unless specified otherwise by the granting agency, all providers which receive department funding in excess of the statutory threshold (Appendix B) need to have an agency-wide audit in accordance with the *Provider Agency Audit Guide*. Granting agencies may choose to waive the audit or to require a different kind of audit based on an assessment of the risk that the provider will have problems administering their programs. The *Guide* also gives guidance on performing the audit, preparing the audit report, sending the audit report to the granting agency, and ensuring audit quality:

- Chapter 2 "Identifying and assessing risks" describes factors a granting agency should consider when assessing the risks associated with a provider's administration of the granting agency's program.
- > <u>Chapter 3 "Selecting the type of audit"</u> covers the granting agency's use of the assessed risk from Chapter 2 and other factors to decide whether to require an audit and, if so, what kind of audit to require.
- Chapter 4 "Types of audits" describes the three different types of audits covered by the Guide: agreed-upon procedures, program audits, and agency-wide audits.
- Chapter 5 "Compliance requirements" covers the auditing procedures that the auditor needs to perform in the course of the audit.
- ➤ <u>Chapter 6 "Fraud"</u> discusses the special factors an auditor needs to consider when assessing fraud in a financial assistance environment.
- ➤ <u>Chapter 7 "The audit report"</u> provides examples of the auditor's reports and other report elements for audits performed in accordance with the *Guide*.
- ➤ <u>Chapter 8 "Audit report submission"</u> covers sending the audit report to the granting agency or, under some circumstances, a letter in lieu of an audit report.
- Chapter 9 "Audit quality" discusses the roles the provider, auditor, and granting agency play in ensuring audit quality.
- Chapter 10 "Appendices and Index" includes information on contacting the department, understanding the statutory audit requirements, distinguishing between a vendor and a subrecipient, and reviewing an audit report. It also includes an index of topics and internet addresses for on-line materials.

1.4 Effective date of the Guide

The 1999 revision of the *Provider Agency Audit Guide* is to be used for audits of fiscal years ending on or after December 31, 1999. Early application is encouraged.

1.5 Updates to the Guide

The *Provider Agency Audit Guide* and all updates are on line at www.dhfs.state.wi.us/grants. Auditors should visit this website as part of audit planning to ensure that their copy of the *Guide* is current and to obtain any updates. People who do not have internet access can obtain updates from the department (Appendix A).

1.6 Reference to the Guide in audit reports

All audit reports for audits performed in accordance with this *Provider Agency Audit Guide* shall reference this *Guide* along with the other standards by which the audit was performed. To distinguish this revision from previous revisions of the *Guide*, the *Guide* shall be referred to as "the *Provider Agency Audit Guide*, 1999 revision" in auditor's reports. Examples of auditor's reports with the appropriate references are in Section 7.2.

1.7 The Guide and OMB Circular A-133

The department does not require audits to be in accordance with OMB Circular A-133 "Audits of States, Local Governments, and Non-Profit Organizations" unless an A-133 audit is needed according to the federal standards. However, the requirements in the *Provider Agency Audit Guide* parallel those in A-133 in some parts. This offers several advantages:

- ➤ Reduces the potential for inconsistency between the requirements of the *Guide* and A-133 in those cases where an agency's audit needs to be in accordance with both sets of requirements.
- ➤ Makes guidance and knowledge for A-133 audits transferable to audits performed in accordance with the *Guide*.
- Ensures that agreed-upon procedures engagements (Section 4.1) meet the requirements for such engagements established in A-133 so that the cost of the engagement can be charged to federal grants.

Although some of the audit requirements are similar, an audit in accordance with the *Provider Agency Audit Guide* and an audit in accordance with <u>OMB Circular A-133</u> are not equivalent. The requirements of the *Guide* reflect the particular environment for providers that receive funding from the department, and the *Guide* includes recommended audit procedures that expand on those found in generally accepted auditing standards and in OMB Circular A-133. In addition, A-133 requires audit testing for federal programs that will often be more extensive than the requirements of the *Guide*.

1.8 The Guide and allowable cost requirements

The requirements for whether the cost of an audit is an allowable cost for reimbursement from department programs depends on the circumstances of the provider:

For providers which are not subject to OMB Circular A-133, the cost of the audit is allowable if:

- The audit was performed in accordance with the *Provider Agency Audit Guide*,
- The scope of the audit met the minimum requirements of the granting agency (<u>introduction</u> to Chapter 4), and
- ➤ For department programs that are federally funded, the cost of the audit meets OMB Circular A-133's criteria for allowability (Section 3.1.3).

For providers which are subject to <u>OMB Circular A-133</u>, either by federal policy or by contract, the cost of the audit is allowable if:

- ➤ The audit was performed in accordance with both OMB Circular A-133 and the *Provider Agency Audit Guide*,
- The scope of the audit met the minimum requirements of the granting agency (<u>introduction</u> to Chapter 4), and
- ➤ One of the three following conditions is present:
 - The provider is a nonprofit or local government that expended \$300,000 or more in federal awards (OMB Circular A-133 and Section 3.1.2).
 - The provider is a for-profit organization which expended more than \$300,000 in federal awards from the federal Department of Health and Human Services (Section 3.1.2).
 - The department gave prior approval for using its funding for an A-133 audit (Section 3.1.2).

¹ Some granting agencies require audits in accordance with OMB Circular A-133 when A-133 is not required according to federal standards. Department funds can be used to pay for such audits only if the department gave prior approval for requiring an A-133 audit. Otherwise, the a granting agency that is requiring an A-133 audit when such an audit is not required by federal standards must pay for the incremental cost of the A-133 audit from other funds.

2 Identifying and assessing risks

All providers which receive department funding in excess of the statutory threshold for requiring an audit (Appendix B) need to have an agency-wide audit *unless* the granting agency chooses to use this chapter's risk-based approach either to waive the audit or to require a lesser scoped audit. Examples of situations where the granting agency may choose not to use the risk-based approach include when it knows the provider needs to have a single audit in accordance with OMB Circular A-133 or when it requires agency-wide audits as a matter of policy.

Under the risk-based approach, the granting agency matches the monitoring and auditing methods to the risk that a provider will have problems in administering a contract for the purchase of care and services. The risk factors are in three categories:

- 2.1 Risks associated with a particular program
- 2.2 Risks associated with a particular provider
- 2.3 Risks associated with the granting agency

The granting agency determines whether the risk factors point toward lower or higher risk and uses the results of these individual factors to assess whether the provider's overall risk is low, moderate, or high. After the granting agency identifies and assesses risks, the next step is to select the type of audit that best complements the granting agency's other monitoring efforts. That step is covered in Chapter 3.

When the granting agency chooses to use the risk-based approach, it must perform the risk assessment in a systematic and rational manner, and it must document the risk assessment.

Illustration 2.1 "Risk Identification and Assessment Worksheet" offers one approach to performing and documenting a risk assessment. Granting agencies may choose to develop their own risk assessment tools based on the content of this chapter. They may also choose to add other risk factors or to assign some risk factors more weight than others. The granting agency's auditor will test the granting agency's assessment of risks for its providers as part of the audit of the granting agency, and the audit procedures for testing risk assessment are in Section 5.1.1.

The granting agency should perform the risk assessment at the time it is considering whether to contract with the provider. This offers several benefits:

- ➤ The granting agency is likely to consider some of the same risk factors, such as the provider's experience and past performance, when deciding whether to contract with the provider.
- ➤ The granting agency can specify special reporting or monitoring requirements in the contract.
- The granting agency can specify the type of audit in the contract.

The provider's auditor may find the risk factors described in this section useful during audit planning, especially when selecting programs for program level testing in an agency-wide audit (Section 4.3). In addition, the granting agency should make its risk assessment available to the auditor, so that the auditor can take the granting agency's concerns into account while planning the audit.

Illustration 2.1 Risk Identification and Assessment Worksheet

(Place a checkmark next to the				
		description that best suits the risk factor)		
Risk Factors		Lower Risk	Higher Risk	
2.1				
2.1.1	<u>Lifestage of the program</u>	More than two years	Less than two years	
2.1.2	Complexity of the program	Low level of complexity	High level of complexity	
2.1.3	"Sensitivity" of the program	Low level of sensitivity	High level of sensitivity	
2.1.4	Who decides eligibility for the program	Granting agency	Provider	
2.1.5	Who decides amount or type of service from the program	Granting agency	Provider	
2.1.6	Payment method	Unit-times-unit-price and granting agency has independent means of knowing reasonability of price and number of units.	All other payment methods	
2.1.7	Competition	Competitive basis	Not competitive	
	Other characteristics:			
2.2	Provider Characteristics:	-		
2.2.1	Provider's total funding from the department	Less than \$75,000	Greater than \$75,000	
2.2.2	Provider's length of time in business	More than two years	Less than two years	
2.2.3	Provider's experience and past performance	Extensive experience and history of good performance	Little to no experience or history of problems with performance	
2.2.4	Provider's financial health and practices	No financial difficulties or problems with financial practices	Financial difficulties or problems with financial practices	
2.2.5	Provider's compliance and internal controls	No problems	Some problems	
2.2.6	Provider's fiduciary responsibilities	No fiduciary responsibility	Provider has fiduciary responsibilities	
2.2.7	Provider's subcontracting	Little to no subcontracting or effective contract monitoring function	Extensive subcontracting or ineffective contract monitoring function	
	Other characteristics:			
2.3	Granting Agency Characteristics		Tree .	
2.3.1	Granting agency's experience with the provider agency	Extensive experience	Little to no experience	
2.3.2	Granting agency's experience with the program	Extensive experience	Little to no experience	
2.3.3	Granting agency's monitoring methods	All significant risks covered by alternate monitoring	Some significant risks not covered by alternate monitoring	
	Other characteristics:			
Overa	II risk assessment:	Low risk		
		Moderate risk		
		High risk		

2.1 Risks associated with a particular program

Programs differ in their inherent risks, which include:

- 2.1.1 Lifestage of the program
- 2.1.2 <u>Complexity of the program</u>
- 2.1.3 "Sensitivity" of the program
- 2.1.4 Who decides eligibility for the program
- 2.1.5 Who decides amount or type of service from the program
- 2.1.6 Payment method
- 2.1.7 Competition

In addition to the factors listed in this section, the department may have identified risks specific to certain programs. In some cases, the department will send granting agencies alerts or other program bulletins describing the issues it is concerned about. The department's contract administration or audit staff (<u>Appendix A</u>) are also good sources for information on risks for particular programs.

2.1.1 Lifestage of the program

Established programs generally have less risk than newer programs would have. In addition, recent significant changes to an established program can increase risk.

2.1.2 Complexity of the program

Programs that have simpler requirements (eligibility, calculations, reporting) generally have less risk than programs that have more complex requirements.

2.1.3 "Sensitivity" of the program

The "sensitivity" of the program is made up of two factors: the vulnerability of clients and the visibility of the program. Programs that serve vulnerable clients generally have higher risk because these clients might not be able to convey to others that they are not receiving adequate services. High visibility can cut both ways: while any problems are more likely to become apparent, which reduces risk, any problems that do occur can quickly harm the credibility of both the provider and the granting agency, which increases risk.

2.1.4 Who decides eligibility for the program

Risk is lower when the granting agency determines eligibility, and it is higher when the provider agency determines eligibility.

2.1.5 Who decides amount or type of service from the program

Risk is lower when the granting agency determines what services a client gets, and it is higher when the provider makes these decisions.

2.1.6 Payment method

All payment methods have risks, although some are inherently more risky than others depending on the circumstances. Most payment methods are a variant of one of four basic methods of making payments to providers:

- Cost-based contract In a cost-based contract, the provider reports costs to the granting agency, who reimburses the costs. Cost-based contracts include those where
 - The provider is reimbursed for its costs.
 - The provider is responsible for the cost of providing care and services up to a certain amount, after which the granting agency shares in the cost or assumes full risk of the cost overruns.
 - The provider's reimbursement is limited by allowable costs, such as the agency maintaining a reserve (Section 7.1.6).
 - Actual allowable cost information is needed for federal reporting purposes, such as group homes and child caring institutions (Section 7.1.5).

A cost-based contract can have high risk if the granting agency does not have means of ensuring that the provider is claiming only allowable costs for reimbursement.

Some of the risks of inappropriate payments for a cost-based contract include unallowable costs resulting from:

- Inaccurate cost reports.
- Misallocation of costs or cost shifting.
- Lack of approval for costs.
- Inappropriate or unnecessary items.
- Lack of documentation for costs.
- ➤ Units-times-unit-price contract Under a unit-times-unit-price system, the provider and the granting agency decide on a per unit price for the service, the provider reports the number of units of service to the granting agency, and the granting agency pays the provider for the number of units items the price per unit. A unit-times-unit-price method can have high risk if the granting agency does not have means of ensuring that the unit price is reasonable and that the number of units the provider claims to have supplied is accurate.

Some of the risks of inappropriate payments for a unit-times-unit price contract include:

- Inaccurate count of units.
- Price is too high or too low.
- Unnecessary units.
- Undocumented units.
- ➤ Performance-based contract Under a performance-based contract, payments are tied to achieving performance goals. Developing performance measures that promote the intent of the program without introducing additional risks to the program can be very difficult, and successful use of this contracting method requires careful planning. Some of the risks of inappropriate payments for a performance based contract include shift of focus from overall program purpose to measured activities and inaccurate performance reports.

➤ Capitated contract ¹- In a capitated contract the driver for payment is reported eligible enrollees. The contractor is paid a certain amount to provide services to a target group, and it is held accountable for providing the services despite the final cost. There are two types of capitated contracts:

Full risk – the provider is responsible for all costs of providing the care or services.

Shared risk – the provider is responsible for costs of providing care and services up to a certain amount, after which the granting agency shares in the costs.

Some of the risks of inappropriate payments in capitated contracts include:

- Rates set too low or too high,
- Inaccurate reporting of number of eligible enrollees or services provided to enrollees.
- Reduction in costs through reduction in level of services or types of services provided to enrollees, and
- For shared risk capitated contracts, also see the risk factors associated with cost-based contracts (See cost-based contracts, above).

Granting agencies can affect the relative amount of risk by selecting a payment method that suits the particular circumstances. For example, if the granting agency has a program that it does not have much experience with, a unit-times-unit-price contract can be very risky unless there is a means of ensuring that the unit price is reasonable. One way to mitigate this risk is to use a cost-based contract for the first few years to establish a base line for costs.

2.1.7 Competition

Grants that are awarded on a competitive basis are generally lower risk because the competitive process helps reduce the likelihood that the granting agency will be overcharged for the service provided under the grant. Some characteristics of awards made on a competitive basis include:

- ➤ The granting agency has a written conflict of interest policy, which it follows in making the award.
- The award is made as a result of a written bid.
- > More than two providers bid on the award.
- > The granting agency has credible, independent means of knowing that the price is reasonable, not only whether the price is too high, but also whether it is too low to support an acceptable level of services.
- As part of the bid process, the granting agency identifies and evaluates the level of services to be provided.

¹ Wisconsin Statutes allow capitated contracts only for certain services funded by the Medical Assistance program. Contact the department (Appendix A) if you have questions about the allowability of a contract method

2.2 Risks associated with a particular provider

Providers also have inherent risks. Some of the risks associated with particular providers include:

- 2.2.1 Provider's total funding from the department
- 2.2.2 Provider's length of time in business
- 2.2.3 Provider's experience and past performance
- 2.2.4 <u>Provider's financial health and practices</u>
- 2.2.5 Provider's compliance and internal controls
- 2.2.6 <u>Provider's fiduciary responsibilities</u>
- 2.2.7 <u>Provider's subcontracting</u>

2.2.1 Provider's total funding from the department

A good starting point in considering risk associated with a provider is the total amount of department funding that the provider receives from all sources. The amount of funding is a measure of the amount of the department's exposure if the provider has problems administering programs. Smaller amounts of funding correspond to lower exposure, and thus lower risk, while larger amounts of funding correspond to higher exposure and risk. However, the level of funding is just one many factors that feed into risk. In other words, a provider that was paid \$50,000 is not automatically low risk, and a provider that was paid \$175,000 is not automatically high risk.

Since exposure is considered from the department level, all sources of department funding need to be taken into account. This funding can be direct from the department or passed through one or more of the agencies.

The statutes establish a threshold for when an audit is required unless the audit is waived by the department (see <u>Appendix B</u> for the information on the statutes and <u>Section 3.2</u> for information on waiving an audit). In addition to the statutory threshold, the department has established the following guidelines for risk for different levels of funding:

Table 2.2 Risk Associated With Total Department Funding

Amount of department funding from all sources	Risk
Less than the statutory threshold (Appendix B)	Audit not required
More than the statutory threshold and less than \$75,000	Lower
More than \$75,000	Higher

2.2.2 Provider's length of time in business

An agency that has been in business for several years will generally be lower risk than a start-up agency. A granting agency can mitigate these risks by performing additional monitoring for new providers.

2.2.3 Provider's experience and past performance

The provider's experience and past performance are key factors in risk: extensive experience and a history of good performance generally means lower risk, while little to no experience or a history of poor performance generally means higher risk.

2.2.4 Provider's financial health and practices

Providers which have good financial health and sound financial practices generally have lower risk. Providers have higher risk if they have trouble paying their bills or if they are in danger of going out of business due to poor financial condition. Providers also have higher risk if they "self deal," attempting to circumvent limits on allowable profits or reserves by doing business with related parties. The granting agency should consider the following questions:

- > Does the provider have a history of financial difficulties?
- ➤ Does the provider do a significant amount of business with related parties and, if yes, does this business affect department funds?

2.2.5 Provider's compliance and internal controls

A provider with a history of compliance and good internal controls generally is lower risk than a provider with a history of problems in compliance or internal controls. Some questions to answer in assessing the provider's compliance and internal controls include:

- ➤ Does the provider's audit report show weaknesses in internal controls that an unscrupulous employee could take advantage of?
- ➤ Does the provider's audit report show findings of non-compliance with requirements that relate to department programs?
- > Do the same findings recur year after year? This could be a sign that management has not made a commitment to improving operations or ensuring compliance with the terms of the contract.
- ➤ Does the provider have adequate segregation of duties? If not, does the provider have effective compensating controls?

2.2.6 Provider's fiduciary responsibilities

Providers which have fiduciary responsibilities for resident funds, such as protective payee, have higher risk than providers which do not have such responsibilities. See <u>Section 5.1</u> for guidance on auditing fiduciary responsibilities for resident funds.

2.2.7 Provider's subcontracting

Subcontracting affects risk because the subcontractor performs program functions, but the provider remains responsible for compliance with the terms and conditions of the contract with its granting agency. Risk is higher if the provider subcontracts material activities to other agencies. Risk is also higher if the provider does not have an effective monitoring function for overseeing these contracts. See Section 5.1 for guidance on auditing a provider's subcontracting function.

2.3 Risks associated with the granting agency

The third area of risk is inherent risk of the granting agency itself. Granting agencies differ in their experience in contracting with particular programs or providers and in the availability and effectiveness of their monitoring efforts:

- 2.3.1 Granting agency's experience with the provider agency
- 2.3.2 Granting agency's experience with the program
- 2.3.3 Granting agency's monitoring methods

2.3.1 Granting agency's experience with the provider agency

Contracting with a provider that the granting agency has done business with before generally means lower risk than contracting with a provider the granting agency hasn't done business with before.

2.3.2 Granting agency's experience with the program

The granting agency having extensive experience with the program generally means lower risk than does the granting agency having little or no experience with the program.

2.3.3 Granting agency's monitoring methods

Risk is lower overall when the granting agency has monitoring methods that effectively mitigate the other risks identified in this section. The granting agency must balance the consequences of something going wrong with the costs of the measures to prevent or detect that problem. In doing so, the granting agency may choose to increase its other monitoring efforts so it can waive the audit or require a less extensive audit than the risks would otherwise indicate. However, due to the inherent limitations of audits, a granting agency cannot rely just on audits and forgo other monitoring efforts.

Some of the possible monitoring efforts include:

- Providing technical assistance to the provider on understanding and meeting the granting agency's expectations.
- Reviewing financial reports and claims for reimbursement for reasonability and mathematical accuracy before authorizing payment.
- > Requiring supporting documentation for claims for reimbursement.
- Reviewing performance reports and correlating them to financial reports and claims for reimbursement.
- Making site visits to observe services being delivered and to review program records.
- > Surveying clients (or their families or caseworkers) on satisfaction with services and responding to complaints about inadequate services.
- Following up on complaints from whistle-blowers.

- > Paying attention to media stories on the agency.
- ➤ Performing background checks on key staff at the provider agency. (In addition, state law requires background and criminal history checks of certain personnel who are responsible for the care, safety, and security of children and adults. See the Department of Health and Family Services home page (Appendix A) for more information on the statutory requirements for background and criminal history checks.)
- ➤ Obtaining references or performing other checks to confirm that key agency staff have sufficient experience to administer the contract.
- Requiring a provider to engage in on-going quality improvement or quality assurance efforts and receiving and reviewing the results of these self-improvement initiatives.

The granting agency should perform a thorough internal review of its monitoring efforts to confirm that the scope and methods of monitoring combined with the extent of audit coverage provide sufficient oversight given the risks involved. The granting agency can use the audit program that the granting agency's independent auditor would use when performing the audit of the granting agency as a starting point for such a review (Section 5.1.1).

3 Selecting the type of audit

All providers which receive department funding in excess of the statutory threshold (Appendix B) need to have an agency-wide audit *unless* the granting agency chooses to waive the audit or reduce the extent of the audit. This chapter focuses on deciding whether to require an audit, and if so, the type of audit to require. Section 3.1 covers matching the risks identified in Chapter 2 to the type of audit, while taking into account the federal audit requirements, weighing the cost of monitoring and auditing methods against the benefits of these methods, and considering the need for audited information. The steps for obtaining the department's approval for waiving the audit are in Section 3.2. The granting agency should indicate the type of audit needed in its contract with the provider using the contract language in Section 3.3. Finally, the granting agency needs to document its decision process, which is covered in Section 3.4.

3.1 Selecting the type of audit

Under the risk-based approach, the granting agency considers the risk of problems when deciding whether to require an audit, and if so, which of the three types of audits to require as a minimum type of audit:

- ➤ Agreed-upon procedures engagement In an agreed-upon procedures engagement, the granting agency hires an auditor to perform specific audit procedures (Section 4.1).
- Program audit In a program audit, the provider hires an auditor to perform testing for just the department programs (Section 4.2).
- Agency-wide audit In an agency-wide audit, the provider hires an auditor to perform a financial statement audit, including program-level testing for selected department programs (Section 4.3).

The granting agency's decision is based in large part on risk (Section 3.1.1). But, the granting agency also needs to take into account federal audit requirements (Sections 3.1.2 and 3.1.3), the cost of monitoring and auditing methods in comparison to the benefits of these methods (Section 3.1.4), and the need for audited information (Section 3.1.5).

3.1.1 Risk

<u>Table 3.1</u> "Assessed Level of Risk and Level of Monitoring/Audit" shows the relationship between the assessed level of risk from <u>Chapter 2</u> and the minimum type of monitoring or audit that the granting agency should require. If the risks are low, the granting agency may choose to waive the audit and rely just on other monitoring efforts. If risk is low to moderate, the granting agency chooses between an agreed-upon procedures engagement or a program audit. If risk is moderate to high, the granting agency should require an agency-wide audit.

Table 3.1 Assessed Level of Risk and Level of Monitoring/Audit

Minimum monitoring or audit requirement:	Is appropriate when the assessed level of risk is:
Waive audit and rely on other monitoring efforts (Section 3.2)	Low
Arrange for agreed-upon procedures (Section 4.1)	Moderate
Require program audit (Section 4.2)	Moderate
Require agency-wide audit (Section 4.3)	High

The granting agency can decrease the risk, and thus the type of audit that is indicated, by increasing its other monitoring efforts. For example, if payment is made on a unit-times-unit-price basis, the granting agency may choose to pre-approve all units of service or to confirm units of service in some other manner. This additional monitoring could be sufficient to enable the granting agency to prudently waive the audit.

In addition to *overall* risk, the granting agency should consider the *type* of risk when deciding the minimum type of audit to require. For example, an agency-wide audit is more appropriate when a provider's overall risk is moderate, but the risk associated with financial condition or other agency-wide issues is high.

3.1.2 Federal audit requirements

If the provider meets the federal criteria for needing a program audit or a single audit in accordance with OMB Circular A-133 "Audits of States, Local Governments, and Non-Profit Organizations," it must have an audit that is in accordance with both OMB Circular A-133 and the *Provider Agency Audit Guide*. The department does not authorize any granting agency to waive federal audit requirements. In addition, department funds cannot be used to pay for an audit in accordance with OMB Circular A-133 when an A-133 audit would not be required according to federal standards, unless the department has given the granting agency prior approval for requiring the A-133 audit.

Under federal law, governments and non-profit organizations are required to have audits in accordance with OMB Circular A-133 if they expend \$300,000 or more in federal awards. The audit may be a program audit if the agency received funding from only one federal program or cluster of programs and if the federal program does not require a financial statement audit. Otherwise, the audit needs to be a single audit covering the entire operations of the provider.

Federal agencies may extend A-133's scope to cover for-profit organizations who receive their funding. For example, the federal Department of Health and Human Services (DHHS) requires that for-profit organizations that expend more than \$300,000 in federal awards have either:

- ➤ An A-133 audit, or
- A financial related audit in accordance with <u>Government Auditing Standards</u> of the program(s).

Therefore, a granting agency which contracts with a for-profit organization has two options for audit. If the for-profit organization expended \$300,000 or more in federal DHHS awards, the granting agency may require the provider to have an audit in accordance with both OMB Circular A-133 and the *Provider Agency Audit Guide*. Otherwise, the granting agency should require an audit in accordance with this *Guide*, since the *Guide* incorporates the requirements of *Government Auditing Standards* within the context of the department funding environment.

Only payments made to recipients and subrecipients are considered to be federal awards, and thus subject to A-133. Payments made to vendors are not federal awards, so vendors do not need A-133 audits. Appendix C includes the federal guidance on distinguishing between a subrecipient and vendor-type relationship and how this distinction applies to certain types of providers. However, the state statutes requiring audits for providers receiving department funding do not distinguish between recipients, subrecipients, and vendors, so any agency receiving department

funds that exceed the statutory threshold for requiring an audit (<u>Appendix B</u>) needs to have an audit in accordance with this *Guide* unless the granting agency waives the audit.

Federal funding retains its identity as federal funding even when it is sub-granted to other agencies, and auditors of provider agencies need to know whether programs are federally funded in order to properly plan and perform the audit. Each granting agency is responsible for ensuring that auditors of its provider agencies have funding information. The department fulfills this responsibility by publishing an annual listing showing the source of funding for particular programs. This listing can be found on the respective department homepages or can be obtained by contacting the respective departments (Appendix A).

3.1.3 Prohibition on charging some audit costs to federal grants

OMB Circular A-133 allows cost of audits performed in accordance with that Circular to be charged to federal awards, and it prohibits use of federal funds to pay for audits that are not required by federal standards, i.e. audits of local governments and non-profits that expend less than \$300,000 in federal awards. At the same time, state law requires agencies to have audits if they receive department funds in excess of the statutory threshold (Appendix B), regardless of whether the funding is state or federal pass-through. However, A-133 also indicates that federal grants can be charged for the cost of an agreed-upon procedures engagement, if the engagement meets all of the following criteria:

- The engagement is performed in accordance with generally accepted auditing standards or the attestation standards established by the American Institute of Certified Public Accountants,
- The engagement is arranged and paid for by the granting agency, and
- ➤ The engagement addresses only one or more of the following types of compliance requirements: activities allowed or unallowed; allowable costs/cost principles; eligibility; matching, level of effort, and earmarking; and reporting.

The agreed-upon procedures engagement defined in <u>Section 4.1</u> meets these requirements. Therefore, if a provider received enough funding to require an audit by state law, but it did not expend enough federal awards to require an audit by federal policy, the granting agency has three options:

- ➤ Waive the audit and rely on other monitoring methods to replace what it would learn from an audit,
- ➤ Hire an auditor to perform an agreed-upon procedures engagement in accordance with the Provider Agency Audit Guide, in which case the granting agency can charge the cost of the agreed-upon procedures to the federal program, or
- Require a program or agency-wide audit, in which case the cost of the audit must be paid by state or local money that also funds the program.

3.1.4 Cost/benefit

Another factor granting agencies need to consider is the cost of monitoring or auditing in comparison to the benefits derived from such activities. One example of the consideration of cost

and benefit was in <u>Section 3.1.1</u>, where a granting agency may decide that it is less costly overall to increase other monitoring efforts so it can prudently reduce or waive the audit requirement. Other examples of factors to consider in a cost/benefit decision include:

- ➤ Size of contract in relation to provider's overall business An agency-wide audit might cost far more in relation to its benefit when the granting agency's contract represents a very small portion of the provider's overall business, such as when a hospital or other large organization receives a relatively small department contract. The granting agency could increase other monitoring efforts, hire an auditor to perform agreed-upon procedures, or require the provider to have a program audit.
- ➤ Hardship Occasionally, the cost of an audit will be a hardship for a provider, and the granting agency may choose to increase other monitoring efforts so that it can waive the audit. However, hardship cases should be rare since providers should have known when entering into a contract that an audit is be required, and they should have taken the cost of the audit into consideration at that time.
- > *Number of programs* An agency-wide audit may be more efficient than an agreed-upon procedures engagement or a program audit when the provider has a large number of programs.
- ➤ Number of granting agencies An agency-wide or program audit may be more efficient when the provider has more than one granting agency, unless the granting agencies cooperate in arranging for an agreed-upon procedures engagement.
- ➤ Granting agency's resources The granting agency may find that it does not have resources for increasing other monitoring efforts for overseeing agreed-upon procedures engagements. In these cases, the granting agency may opt for program audits or agencywide audits.

3.1.5 Need for audited information

Audits may be required for reasons other than as a method of monitoring a contract between a granting agency and a provider, such as when an audit is a condition of licensure and when audits are a part of the federal claiming process. An example is the audit requirements for group homes and child caring institutions for which audited information is needed to support federal claims (Section 7.1.5).

3.1.6 Recap on type of audit

Waiver of the audit (Section 3.2) is appropriate only if the agency does not need to have an audit according to federal audit requirements (Section 3.1.2). If the provider does not need to have a federal audit, the granting agency may decide to waive the audit when:

- The granting agency assessed the level of risk at low (Section 3.1.1).
- The granting agency increased other monitoring efforts to reduce risk to a low level (Section 3.1.1).
- The contract is funded solely with federal funds (Section 3.1.3).

- The department funding is a very small part of the provider's overall business (Section 3.1.4).
- An audit would be a hardship on the provider (Section 3.1.4).
- Audited information is not needed (Section 3.1.5).
- The agency does not operate a group home or child caring institution facility (Section 3.1.5 and Section 7.1.5).

An *agreed-upon procedures engagement* (Section 4.1) is appropriate only if the agency does not need to have an audit according to federal audit requirements (Section 3.1.2). If the provider does not need to have a federal audit, the granting agency may decide to use an agreed-upon procedures engagement when:

- The granting agency assessed risk at low to moderate (Section 3.1.1).
- ➤ The granting agency increased other monitoring efforts to reduce high risk to a moderate level (Section 3.1.1).
- The contract is funded solely with federal funds (Section 3.1.3).
- The department funding is a very small part of the provider's overall business (Section 3.1.4).
- ➤ The provider receives funding from only one granting agency or all granting agencies are willing to cooperate to hire an auditor to perform one agreed-upon procedures engagement (Section 3.1.4).
- The granting agency has the resources and technical knowledge to set up and monitor agreed-upon procedures engagements (Section 3.1.4).
- The agency does not operate a group home or child caring institution facility (Section 3.1.5 and Section 7.1.5).

A *program audit* (Section 4.2) is appropriate when:

- The granting agency assessed risk at low to moderate (Section 3.1.1).
- ➤ The granting agency increased other monitoring efforts to reduce high risk to a moderate level (Section 3.1.1).
- > The provider meets the federal criteria for needing a program audit (Section 3.1.2).
- The department funding is a very small part of the provider's overall business (Section 3.1.4).
- > The provider receives funding from more than one granting agency (Section 3.1.4).
- Audited information is needed (Section 3.1.5).

An *agency-wide audit* (Section 4.3) is appropriate when:

- > The granting agency chooses not to use the risk-based approach (Chapter 2 Introduction).
- The granting agency assessed risk at moderate to high (Section 3.1.1).
- The provider meets the federal criteria for needing a single audit (Section 3.1.2).
- The provider receives funding from multiple programs (Section 3.1.4).
- The provider receives funding from more than one granting agency (Section 3.1.4).
- Audited information is needed (Section 3.1.5).

3.2 Waiving the audit

The statutes (see Appendix B) include a provision allowing the department to waive audits when the funding received exceeds the statutory threshold for requiring an audit. As discussed in the Section 3.1, waiving an audit is appropriate under certain circumstances. When the granting agency which contracts with department funds is not the department itself, such as when a county subgrants department funds to a provider, both the granting agency and the department need to approve the waiver. A granting agency can only waive an audit in relation to its own programs.

The granting agency may decide at the time of the contract that it will waive the audit and include provisions stating such in the contract. Alternately, the granting agency may decide later to waive the audit, perhaps based on additional information received throughout the contract period or on the request of the provider. An example is when the provider's circumstances changed during the contract period so that the audit has become a hardship for the provider (Section 3.1.4).

The process for waiving an audit depends on whether or not the granting agency is the department itself:

- ➤ When the granting agency is not the department, for example, if the granting agency is a county that subgranted department funds:
 - 1. If the request for the waiver of the audit report originates with the provider, the provider sends each granting agency a written request for a waiver of the audit requirement, including an explanation of the reasons for requesting the waiver. (The "Risk Identification and Assessment Worksheet" (Illustration 2.1) can be a part of the documentation supporting the request for a waiver.)
 - 2. The granting agencies decide whether they approve the waiver. All granting agencies that provide funding to the provider must approve the waiver in order for the audit to be waived. If the granting agencies approve the waiver, they pass the waiver request to the department for the department's approval.
 - 3. The department decides whether to approve granting a waiver and relays the decision on the waiver to the granting agencies.
 - 4. The granting agencies relay the decision on the waiver to the provider.

- When the granting agency is the department, the process is similar:
 - 1. If the request for the waiver of the audit report originates with the provider, the provider sends the program divisions a written request for a waiver of the audit requirement, including an explanation of the reasons for requesting the waiver. (The "Risk Identification and Assessment Worksheet" (Illustration 2.1) can be a part of the documentation supporting the request for a waiver.)
 - 2. The program divisions decide whether they approve the waiver. If the program divisions approve the waiver, they pass the waiver request to the department's central audit staff for the department's approval. In cases where central audit staff knows that the provider receives funding from more than one department, the central audit staff will check with other department(s) on their position on waiving the audit. If the audit waiver is approved, the central audit staff will clearly indicate in their letter of approval which departments have approved the waiver.
 - 3. The central audit staff decide whether to approve granting a waiver and relays the decision on the waiver to the program divisions.
 - 4. The program divisions relays the decision on the waiver to the provider.

When a granting agency waives an audit, the granting agency must document what other monitoring efforts it is using, what it finds through these other monitoring efforts, and what actions it takes on these findings.

3.3 Preparing the contract

The granting agency should include a provision on the type of audit it is requiring the provider to have in its contract with the provider. The recommended contract language for the different types of audit requirements is:

Waive the audit and rely just on other monitoring efforts.

The purchaser has waived the audit requirement under [*insert* <u>s. 46.036</u> *or* <u>s. 49.34</u> *or* <u>s. 301.08</u>] for this contract. This provision does not absolve the provider from needing to meet any federal audit requirements that may be applicable or any audit requirements of other contracts.

> Agreed-upon procedures engagement.

The purchaser will arrange and pay for an agreed-upon procedures engagement that will meet the audit requirements of [insert s. 46.036 or s. 49.34 or s. 301.08] for this contract. This provision does not absolve the provider from needing to meet any federal audit requirements that may be applicable or any audit requirements of other contracts.

Program audit.

The provider shall provide an annual program or agency-wide audit to the granting agency. The audit shall be in accordance with the requirements of OMB Circular A-133 if the provider meets the criteria of that Circular for needing an audit in accordance with that Circular. The audit shall also be in accordance with:

- The State Single Audit Guidelines, if the provider is a local government that meets the criteria of OMB Circular A-133 for needing an audit in accordance with that Circular or
- The Provider Agency Audit Guide, 1999 revision, for all other providers.

Agency-wide audit.

The provider shall provide an annual agency-wide audit to the granting agency. The audit shall be in accordance with the requirements of OMB Circular A-133 if the provider meets the criteria of that Circular for needing an audit in accordance with that Circular. The audit shall also be in accordance with:

- The State Single Audit Guidelines, if the provider is a local government that meets the criteria of OMB Circular A-133 for needing an audit in accordance with that Circular or
- The Provider Agency Audit Guide, 1999 revision, for all other providers.

If the contract specifies an audit, but not whether the audit should be a program audit or an agency-wide audit, the provider should have an agency-wide audit, unless it obtains the granting agency's approval for a program audit.

3.4 Documenting the audit decision process

When the granting agency requires something other than an agency-wide audit, it needs to document its audit decision process, including the assessment of risk (<u>Chapter 2</u>) and other factors considered in deciding the type of audit (<u>Section 3.1</u>).

The granting agency's own audit will include evaluation of the granting agency's identification and assessment of risk and its matching of monitoring and auditing efforts to the level of risk. The recommended audit program for assessing the granting agency's monitoring of its provider agencies is in Section 5.1.1.

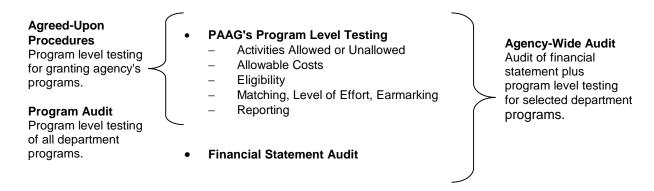
4 Types of audits

Three types of audits can be performed under the *Provider Agency Audit Guide*:

- 4.1 <u>Agreed-upon procedures</u>
- 4.2 Program audit
- 4.3 Agency-wide audit

All three types of have a common core of audit procedures, which consists of auditing five characteristics at the program level: activities allowed or unallowed; allowable costs; eligibility; matching, level of effort, and earmarking; and reporting. In an agreed-upon procedures engagement, the granting agency hires the auditor to perform this testing for the granting agency's programs. In a program audit, the provider hires the auditor to perform this testing for all department programs. And, in an agency-wide audit, the provider hires the auditor to perform a financial audit and to perform the testing for selected department programs. Illustration 4.1 "Audits in Accordance with the *Provider Agency Audit Guide*" shows the relationships between these different types of audits.

Illustration 4.1 Audits in Accordance with the *Provider Agency Audit Guide*



The three types of audits can also be viewed as a continuum from least to most extensive:

Agreed-upon Procedures	Program Audit	Agency-wide Audit
Least extensive		Most extensive

When there is disagreement on the type of audit under the Provider Agency Audit Guide — Disagreement might arise between granting agencies and providers on the type of audit a provider needs to have. A granting agency might specify a more extensive audit under the Provider Agency Audit Guide than the provider believes is appropriate. Or, the granting agency might specify a less extensive audit, when the provider believes that a more extensive audit is good business practice.

extensive audit, when the provider believes that a more extensive audit is good business practice. In addition, providers could be subject to different audit requirements from different granting agencies.

Providers should work granting agencies to reach agreement on conflicting audit requirements, preferably as a part of contract negotiations. If the provider and granting agencies do not reach

mutual agreement on the type of audit, the provider must have an audit that meets the *minimum* requirements specified by the granting agencies. For example, if a granting agency specifies a program audit, the provider may have either a program audit or an agency-wide audit. And, if one granting agency specifies a program audit and another specifies an agency-wide audit, the provider needs to have an agency-wide audit.

The cost of an audit that meets the minimum requirements specified by the granting agencies is an allowable cost for reimbursement from department programs, except when prohibited by OMB Circular A-133 and this *Guide* (Section 1.8).

When the contract does not specify the type of audit – If the contract specifies an audit, but not whether the audit should be a program audit or an agency-wide audit, the provider should have an agency-wide audit, unless it obtains the granting agency's approval for a program audit.

4.1 Agreed-Upon Procedures

In an agreed-upon procedures engagement in accordance with the *Provider Agency Audit Guide*, the granting agency hires an auditor to perform specific auditing procedures and to report the results of these procedures to the granting agency. Agreed-upon procedures engagements must be performed by a certified public accountant in accordance with the generally accepted auditing standards established by the American Institute of Certified Public Accountants for such engagements, including consideration of fraud (<u>Chapter 6</u>). In addition, agreed-upon procedures engagements must be in accordance with <u>Government Auditing Standards</u> and the standards in the *Guide*.

Agreed-upon procedures engagements are not appropriate for agencies which operate group home or child caring institution facilities (Section 7.1.5).

An agreed-upon procedures engagement includes the following procedures:

- Program testing Test compliance and internal controls over programs for the following compliance requirements: activities allowed or unallowed (<u>Section 5.1</u>); allowable costs (<u>Section 5.2</u>); eligibility (<u>Section 5.3</u>); matching, level of effort, and earmarking (<u>Section 5.4</u>); and reporting (<u>Section 5.5</u>).
- ➤ Supplemental Schedules Assess the completeness and accuracy of the "Reserve Supplemental Schedule" (Section 7.1.6) and additional supplemental schedule required by the granting agency (Section 7.1.7) when the granting agency indicates that these reports are applicable to the provider's funding from the granting agency.
- ➤ Prior-Year Findings Follow up on prior-year findings, assess the reasonableness of the "Schedule of Prior-Year Findings" (Section 7.1.2) prepared by the provider, and report as a current-year finding when the auditor concludes that the "Schedule of Prior-Year Findings" materially misrepresents the status of prior-year findings.

An agreed-upon procedures engagement provides approximately the same level of testing and assurance as would be achieved with a program audit (Section 4.2), but substantially less than an agency-wide audit (Section 4.3).

The report elements for an agreed-upon procedures engagement are listed in <u>Illustration 7.1</u> "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits."

4.2 Program Audit

All program audits performed in accordance with the *Provider Agency Audit Guide* must be performed by a certified public accountant in accordance with the generally accepted auditing standards established by the American Institute of Certified Public Accountants for such audits, including consideration of fraud (<u>Chapter 6</u>). Program audits must also be in accordance with <u>Government Auditing Standards</u> and the standards in the <u>Guide</u>. A program audit is also one of the options under <u>OMB Circular A-133</u>.

A program audit is similar to an agreed-upon procedures engagement, except that the provider hires the auditor and the program audit covers all of the department's programs that the provider has. A program audit includes the following procedures:

- ➤ Supplemental Schedules Determine whether the financial statements of the program and other supplemental schedules are presented fairly in all material respects in accordance with generally accepted accounting principles or other basis of presentation. The financial statements of the program are usually just the "Schedule of Expenditures of Federal and State Awards" (Section 7.1.4). Other supplemental schedules include the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (Section 7.1.5), the "Reserve Supplemental Schedule" (Section 7.1.6), and additional supplemental schedule required by the granting agency (Section 7.1.7) when applicable.
- Program Testing Test compliance and internal controls over programs for the following compliance requirements: activities allowed or unallowed (Section 5.1); allowable costs (Section 5.2); eligibility (Section 5.3); matching, level of effort, and earmarking (Section 5.4); and reporting (Section 5.5).
- ➤ Prior-Year Findings Follow up on prior-year findings, assess the reasonableness of the "Schedule of Prior-Year Findings" (Section 7.1.2) prepared by the provider, and report as a current-year finding when the auditor concludes that the "Schedule of Prior-Year Findings" materially misrepresents the status of prior-year findings.

The report elements for a program audit are listed in <u>Illustration 7.1</u> "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits."

4.3 Agency-Wide Audit

All agency-wide audits performed in accordance with the *Provider Agency Audit Guide* must be performed by a certified public accountant in accordance with the generally accepted auditing standards established by the American Institute of Certified Public Accountants for such audits, including consideration of fraud (<u>Chapter 6</u>). Agency-wide audits must also be in accordance with <u>Government Auditing Standards</u> and the standards in the <u>Guide</u>. An agency-wide audit is one of the options under <u>OMB Circular A-133</u>.

An agency-wide audit is the default audit under this *Guide*. Therefore, if an audit is required, but the contract does not specify state the type of audit, the provider must have an agency-wide audit.

An agency-wide audit includes the following:

- Financial Statements of Agency Determine whether the financial statements of the agency (Section 7.1.1) are presented fairly in all material respects in conformity with generally accepted accounting principles or other basis of presentation.
- Supplemental Schedules Determine whether the supplemental schedules are presented fairly in all material respects in relation to the financial statements taken as a whole. The supplemental schedules include the "Schedule of Expenditures of Federal and State Awards" (Section 7.1.4). They also include the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (Section 7.1.5), the "Reserve Supplemental Schedule" (Section 7.1.6), and additional supplemental schedule required by the granting agency (Section 7.1.7) when applicable.
- ➤ Program-Level Testing Test compliance and internal controls over selected program(s) for the following compliance requirements: activities allowed or unallowed (Section 5.1); allowable costs (Section 5.2); eligibility (Section 5.3); matching, level of effort, and earmarking (Section 5.4); and reporting (Section 5.5).

The programs selected for program-level testing shall comprise at minimum 25% of total department expenditures. Programs should be selected using a risk-based approach, and all programs should have program level testing at least once in any four-year period.

The process for identifying programs for program-level testing includes:

- 1. Multiply the total expenditures for all department programs by 25%. This is the minimum amount of department expenditures that must be covered by program specific testing in any one year.
- 2. If the audit needs to be in accordance with OMB Circular A-133, determine major programs following A-133's risk-based approach.
- 3. Apply the program risk factors from the *Guide* (Section 2.2) as they relate to the department programs that were not included in step #2. These factors include considering segregation of duties, related party transactions, and subcontracting.
- 4. Select programs for program testing:
 - Department programs identified as major using A-133's criteria in step #2.
 - Department programs identified as high risk using the criteria in the *Guide* in step #3.

- Department programs which have not had program specific testing at least once in the previous four years (phased in over a four-year period following adoption of the 1999 revision of the *Guide*).
- Department programs needed to reach 25% minimum threshold for program testing for department programs.
- ➤ Prior-Year Findings Follow up on prior-year findings, perform procedures to assess the reasonableness of the "Schedule of Prior-Year Findings" (Section 7.1.2) prepared by the provider, and report as a current-year finding when the auditor concludes that the "Schedule of Prior-Year Findings" materially misrepresents the status of prior-year audit findings.

The report elements for an agency-wide audit are listed in <u>Illustration 7.1</u> "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits."

5 Compliance requirements

This chapter describes audit procedures for program-level testing for an audit performed in accordance with the *Provider Agency Audit Guide*. In both an agreed-upon procedures engagement (Section 4.1) and a program audit (Section 4.2), the audit includes testing all compliance requirements that are applicable to the particular program(s) covered by the engagement or audit. In an agency-wide audit (Section 4.3), the audit includes testing compliance requirements for selected department programs. Illustration 5.1 "Audit Procedures for Agreed-Upon Procedures Engagements, Program Audits, and Agency-Wide Audits" summarizes when particular audit procedures are applicable.

Illustration 5.1 Audit Procedures for Agreed-Upon Procedures Engagements, Program Audits, and Agency-Wide Audits

Compliance Requirements		Agreed-upon procedures (Section 4.1)	Program audit (<u>Section 4.2</u>)	Agency-wide audit (Section 4.3)	
5.1	Activities allowed or unallowed			For programs	
5.2	Allowable costs	For programs	For each	comprising at	
5.3	Eligibility	as directed by	department	least 25%	
5.4	Matching, level of effort, and	granting agency	program	of total	
	<u>earmarking</u>			department	
5.5	Reporting			expenditures	

Provider Agency Audit Guide and OMB Circular A-133

When the audit is subject to both the *Provider Agency Audit Guide* and <u>OMB Circular A-133</u>, the auditor needs to consult the compliance requirements in this chapter and in <u>OMB's Compliance</u> <u>Supplement</u>. This chapter is based in large part on the OMB's Compliance Supplement, so there is a lot of similarity between the two documents. However, the requirements in this chapter also cover issues specific to the department's financial assistance environment, and auditors must ensure that they consider department-specific issues in the audit.

Format of the requirements in this section

Each of the compliance requirements covered in this section are in two parts:

Compliance covers the key compliance requirements for the program and suggested audit procedures. These compliance requirements differ from program to program. The auditor must review the laws, regulations, and provisions of contract and grant agreements to identify compliance requirements. An auditor should test these compliance requirements if he or she concludes that the requirements apply to the auditee and that compliance with the requirements would have a material effect on a program. Materiality is set at a lower level for government programs than for the private sector due to visibility and sensitivity of government programs.

Internal Controls covers the objectives of the internal controls for the particular compliance requirements and offers some examples of the characteristics of an internal control system that ensures the agency complies with these requirements. The internal control sections are not

checklists of required internal control characteristics. Providers could have adequate internal controls even though some or all of the internal control characteristics listed in these sections are not present. In addition, providers could have other internal controls operating effectively that have not been included in these sections. Therefore, auditors need to use judgement in determining the best internal controls for a particular provider to provide a reasonable assurance of compliance with the program requirements.

The internal controls section are organized around the internal control components from "Internal Control – Integrated Framework" by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). These components are: control environment, risk assessment, control activities, information and communication, and monitoring. The OMB Compliance Supplement has more information on COSO's internal control framework as it applies to financial assistance.

5.1 Activities allowed or unallowed

The requirements for activities allowed or unallowed are unique to each department program and are found in the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. In addition, the OMB Compliance Supplement has specific requirements for some federal programs, which may be useful when auditing those programs.

Examples of allowed or unallowed activities include:

Services to be provided and the means for delivering them – The contract specifies what the provider can do with the funding.

Subcontracting – The department's model contract requires that providers obtain written approval from the granting agency prior to subcontracting department funds, and it specifies that the provider retains all responsibility for fulfillment of the terms and conditions of its contract with the granting agency. (All subcontracts of department funds are to be listed in the "Schedule of Expenditures of Federal and State Awards" (Section 7.1.4).)

Fiduciary responsibilities for resident funds – Administrative rules for residential care providers (community-based residential facilities, adult family homes, residential care apartment complexes, nursing homes, and facilities for the developmentally disabled) specify what providers can do when holding resident funds.

Costs associated with unallowed activities are reported in the "Schedule of Findings and Questioned Costs" (Section 7.2.7) if they exceed the threshold for reporting questioned costs.

5.1.1 Compliance

Compliance Requirement

Department funds can only be used for allowed activities.

Suggested Audit Procedures

- ➤ Determine whether the provider complied with the types of activities which are either specifically allowed or prohibited by the laws, regulations, and the provisions of contract or grant agreements pertaining to the program.
- The auditor should be alert for large transfers of funds from program accounts which may have been used to fund unallowed activities.
- ➤ If the agency subcontracts department funds, determine whether the provider:
 - Obtained prior written approval from the granting agency for subcontracting department funds.
 - Ensured that the subcontractor complied with all of the terms and conditions of the contract.
 - Maintained an accurate and complete list of its subcontractors.

- Followed the *Provider Agency Audit Guide* when deciding whether to require an audit and, if so, the kind of audit.
- Performed the monitoring that it had planned to rely on so it could waive an audit or require a lesser-scoped audit than the risk would have otherwise indicated.
- Procured the subcontract through a process that is consistent with applicable procurement policies and procedures.
- Required financial, performance, program, and special reports; reviewed them in a timely manner; and took action when problems were noted.
- Provided the subcontractor with information on the nature of funding (federal, state, local, mixture) so the subcontractor could have the appropriate type of audit.
- Had an effective means of monitoring the subcontractor, including collecting and reviewing audit reports in a timely manner, and took action when problems were noted.
- Segregated the duties of making grants, monitoring performance, and making payments.
- Ensured that monitoring staff had skills to effectively monitor subcontracts.
- Had a conflict of interest policy.
- ➤ If the provider has fiduciary responsibility for resident funds, (typically community-based residential facilities, adult family homes, residential care apartment complexes, nursing homes, and facilities for the developmentally disabled), determine whether the provider:
 - Had written authorization from the resident or the resident's guardian, agent, or designated representative to hold the resident's funds.
 - Segregated resident funds from the provider's funds.
 - Maintained written records of the resident's funds and provided reports of these funds to residents, guardians, agents, or designated representatives.

5.1.2 Internal control

The objective of internal control for allowed or unallowed activities is to provide reasonable assurance that department funds are expended only for allowed activities.

A. Control Environment

> Management enforces appropriate penalties for misappropriation or misuse of funds.

B. Risk Assessment

➤ Key manager has a sufficient understanding of staff, processes, and controls to identify where unallowed activities can occur and not be detected.

C. Control Activities

> Process in place for timely updating of procedures for changes in activities allowed.

Accountability for authorization is fixed in an individual who is knowledgeable of the requirements for determining activities allowed.

D. Information and Communication

- > Establishment of internal and external communication channels on activities allowed.
- > Training programs, both formal and informal, provide knowledge and skills necessary to determine activities allowed.
- ➤ Grant agreements (including referenced program laws, regulations, handbooks, etc.) available to staff responsible for determining activities allowed under department awards.

E. Monitoring

Flow of information from the department to appropriate management personnel.

5.2 Allowable costs

The auditor must test allowable costs if payments to the provider are made on or limited to an allowable cost basis (an example of the latter is reserves, <u>Section 7.1.6</u>) or if audited allowable costs are required to be in the audit report (an example is the group home/child caring institution supplemental schedule, <u>Section 7.1.5</u>).

Contracts involving department funds require that providers follow the <u>Allowable Cost Policy Manual</u> (ACPM). The ACPM incorporates the federal cost principles by reference. These principles are in <u>OMB Circular A-87</u> for governments, <u>OMB Circular A-21</u> for educational institutions, <u>OMB Circular A-122</u> for non-profit organizations, and <u>Contract Cost Principles and Procedures</u> for for-profit organizations. In addition, the ACPM includes guidance on cost items where state policy differs from or expands on the federal policy.

Requirements for allowable costs may also be found in the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. In addition, the OMB Compliance
Supplement has specific requirements for some federal programs.

Unallowable costs are reported in the "Schedule of Findings and Questioned Costs" (Section 7.2.7) if they exceed the threshold for reporting questioned costs.

5.2.1 Compliance

A. Allowable Costs

Compliance Requirement

All costs charged to department programs must meet the criteria for allowability in the *ACPM*; the applicable federal cost principles; and the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. Costs must meet these criteria whether they are charged directly to the program or indirectly through a cost allocation plan.

Suggested Auditing Procedures

Test a sample of transactions charged to department programs, whether directly or indirectly, to determine whether the costs are allowable, i.e.:

- The costs met the general criteria for allowability. In order to be allowable, the costs must:
 - Be necessary and reasonable for proper and efficient program administration and
 allocable thereto under these guidelines. A cost is *reasonable* if, in its nature and
 amount, it does not exceed that which would be incurred by a prudent person under the
 circumstances prevailing at the time the decision was made to incur the cost. A cost is
 allocable to a program if the goods and services involved are chargeable or assignable
 to the program in proportion to the relative benefits received.
 - Be authorized by the agency administrator or funding agency and not prohibited by state or local laws.
 - Be in conformance with any limitations or exclusions set forth in the *ACPM*, federal or state laws, or other governing limitations as to types or amounts of cost items.

- Be consistent with policies, regulations, and procedures that apply uniformly to both financially assisted activities and to other activities of the agency.
- Be accorded consistent treatment. Consequently, a cost may not be assigned to a program as a direct cost if any other cost under the same circumstances has been charged to a program as an indirect cost.
- Be determined in accordance with generally accepted accounting principles or other accounting method appropriate to the circumstances.
- Not be allocable to or included as a cost of any other federal, state, or other agency financed program in either the current or prior period.
- Be net of all applicable credits.
- Be supported by the agency's accounting records and be adequately documented.
- The costs met the requirements of the applicable federal cost principles:
 - OMB Circular A-87 for State, local, or Indian tribal governments.
 - OMB Circular A-122 for non-profit organizations.
 - OMB Circular A-21 for educational institutions.
 - <u>Contract Cost Principles and Procedures</u> for for-profit organizations.
- ➤ The costs met the criteria where state policy in the <u>Allowable Cost Policy Manual</u> differs from or expands on federal policy, such as "Profit for For-Profit Agencies Which Provide Client Care" and "Reserved Amount for Nonprofit Agencies Using A Prospectively Set Rate."
- > The costs met the contract or other program specific guidance for provisions applicable to the particular grant/program.

B. Cost Allocation

Compliance Requirement

If indirect costs are charged to department programs, the provider must have a written cost allocation plan that meets the requirements for such a plan in the <u>Allowable Cost Policy Manual</u> and respective federal cost principles, and the provider must follow this plan.

Suggested Auditing Procedures

If the agency charges indirect costs to department programs, determine whether:

- The plan meets the requirements in *ACPM* and applicable federal cost principles. Characteristics of a plan that meets these requirements include:
 - The plan is in writing.
 - Costs are allocated to all programs or activities of the provider.
 - The basis for allocation is current and materially accurate, and it equitably measures the extent to which the cost actually benefits the program.
 - Costs are not allocated on the basis of funds available or revenues received.
 - The same costs are not charged both directly and indirectly to programs.
 - Total costs charged do not exceed actual costs incurred.
- The agency followed the plan when charging indirect costs to department programs.

C. Related Party Transactions

Compliance Requirement

Audits performed in accordance with generally accepted auditing standards include procedures to identify related party transactions so that the required financial statement disclosures can be made. However, related party transactions that involve charges to financial assistance programs require further audit consideration, because some providers have used related party transactions to circumvent the limitations on excess revenue and profit in the *ACPM*. Examples of related party transactions include:

- Purchasing care and services from a provider with joint control or ownership.
- > Renting a building from the director of the agency.
- Paying for consulting services provided by a member of the board of directors.

All costs that are reimbursed in total or partially with any type of federal or state financial assistance (including costs associated with related party transactions) are reimbursable only if they meet the criteria of allowability (Section A, above). The fact that two parties in a transaction are related does not mean that the cost incurred is inappropriate or unallowable. However, it does mean that the auditor may have to do additional work in order to determine whether the related party transaction involves unallowable costs.

Unallowable costs resulting from related party transactions must be reported as a finding. When related party transactions do not affect department programs or do not include unallowable costs, we suggest stating this in the financial statement disclosure so that it is clear to report users that the related party transaction did not adversely affect department programs.

Suggested Audit Procedures

Determine whether the related party transactions involved costs that affect department programs. If they did, continue with the following procedures:

- ➤ Determine whether the cost incurred as the result of a related party transaction is allowable (Section A, above).
- Determine whether the provider followed procurement policies and practices that include maximum open and free competition and price and cost analysis to ensure that costs incurred are reasonable.
- ➤ If the related party transaction involves rent, determine whether the costs charges the department's programs are limited to the actual costs that would have been allowed had title to the property been vested with the provider.

5.2.2 Internal control

The objective of internal controls for allowable costs is to provide reasonable assurance that the costs of goods and services charged to department programs are allowable and in accordance

with the applicable cost principles. Examples of characteristics of internal controls that accomplish this objective include:

A. Control Environment

- Management sets reasonable budgets for department funded programs and other programs so that no incentive exists to miscode expenditures.
- Management enforces appropriate penalties for misappropriation or misuse of funds.
- > Organization-wide cognizance of need for separate identification of allowable costs.
- ➤ Management provides personnel approving and pre-auditing expenditures with a list of allowable and unallowable expenditures.

B. Risk Assessment

- > Process for assessing risks resulting from changes to cost accounting systems.
- Key manager has a sufficient understanding of staff, processes, and controls to identify where unallowed activities or costs could be charged to a department program and not be detected.

C. Control Activities

- Accountability provided for charges and costs between department programs and other activities.
- Process in place for timely updating of procedures for changes in cost principles.
- > Computations checked for accuracy.
- > Supporting documentation compared to list of allowable and unallowable expenditures.
- Adjustments to unallowable costs made where appropriate and follow-up action taken to determine the cause.
- Adequate segregation of duties in review and authorization of costs.
- Accountability for authorization is fixed in an individual who is knowledgeable of the requirements for determining allowable costs.

D. Information and Communication

Reports, such as a comparison of budget to actual provided to appropriate management for review on a timely basis.

- Establishment of internal and external communication channels on activities and costs allowed.
- > Training programs, both formal and informal, provide knowledge and skills necessary to determine costs allowed.
- ➤ Interaction between management and staff regarding questionable costs.
- ➤ Grant agreements (including referenced program laws, regulations, handbooks, etc.), the <u>Allowable Cost Policy Manual</u>, and the <u>federal cost principles</u> are available to staff responsible for determining allowable costs under department awards.

E. Monitoring

- Management reviews supporting documentation of allowable cost information.
- > Flow of information from the department to appropriate management personnel.
- ➤ Comparisons made with budget and expectations of allowable costs.
- Analytic reviews (e.g., comparison of budget to actual or prior year to current year) and audits performed.

5.3 Eligibility

The requirements for eligibility are unique to each department program and are found in the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. In addition, the OMB Compliance Supplement has specific requirements for some federal programs.

Questioned cost for ineligible clients or providers are reported in the "Schedule of Findings and Questioned Costs" (Section 7.2.7) if they exceed the threshold for reporting questioned costs.

5.3.1 Compliance

A. Eligibility for Individuals

Compliance Requirement

Only eligible individuals can participate in the program. Amounts or services provided to or on behalf of clients must be in accordance with program requirements.

Suggested Audit Procedures

- ➤ If a computer system for processing individual eligibility determinations and delivery of benefits, follow the guidance in generally accepted auditing standards for computer systems.
- Perform procedures to determine whether the provider's records/database includes all individuals receiving benefits during the audit period (e.g., that the population of individuals receiving benefits is complete).
- Select a sample of individuals receiving benefits and perform tests to determine whether the:
 - Provider performed the required eligibility determination (including obtaining any required documentation/verifications) and the individual was determined to be eligible. Specific individuals were eligible in accordance with the compliance requirements of the program. (Note that some programs have both initial and continuing eligibility requirements and the auditor should design and perform appropriate tests for both.)
 - Benefits paid to or on behalf of the individuals were calculated correctly and in compliance with the requirements of the program.
 - Benefits were discontinued when the period of eligibility expired.

B. Eligibility for Group of Individuals or Area of Service Delivery

Compliance Requirement

Only eligible groups of individuals or individuals in areas of service delivery can participate in the program. Amounts or services provided to or on behalf of clients must be in accordance with program requirements.

Suggested Audit Procedures

- In some cases, the provider may be required to perform procedures to determine whether a population or area of service delivery is eligible. Test information used in determining eligibility and determine whether the population or area of service delivery was eligible.
- > Perform tests to determine whether:
 - The population or area served was eligible.
 - The benefits paid to or on behalf of the individuals or area of service delivery were calculated correctly.

C. Eligibility for Subcontractors

Compliance Requirement

Subawards of department funds can be made only to eligible providers and must be made in accordance with program requirements.

Suggested Audit Procedures

- If the determination of eligibility is based upon an approved application or plan, obtain a copy of this document and identify the applicable eligibility requirements.
- > Select a sample of the awards to subcontractors and perform procedures to verify that the subcontractors were eligible and amounts awarded were within funding limits.

(Additional guidance on auditing a provider's subcontractor monitoring function is in <u>Section</u> 5.1.)

5.3.2 Internal control

The objective of internal control for eligibility is to provide reasonable assurance that only eligible individuals and organizations receive assistance under department programs, that subawards are made only to eligible subrecipients, and that amounts provided to or on behalf of eligibles were calculated in accordance with program requirements.

A. Control Environment

- > Staff size and competence provides for proper making of eligibility determinations.
- ➤ Realistic caseload/performance targets established for eligibility determinations.
- Lines of authority clear for determining eligibility.

B. Risk Assessment

- ➤ Identification of risk that eligibility information prepared internally or received from external sources could be incorrect.
- Conflict-of-interest statements are maintained for individuals who determine eligibility.

> Process for assessing risks resulting from changes to eligibility determination systems.

C. Control Activities

- ➤ Written policies provide direction for making and documenting eligibility determinations.
- > Procedures to calculate eligibility amounts consistent with program requirements.
- Eligibility objectives and procedures clearly communicated to employees.
- Authorized signatures (manual or electronic) on eligibility documents periodically reviewed.
- Access to eligibility records limited to appropriate persons.
- Manual criteria checklists or automated process used in making eligibility determinations.
- ➤ Process for periodic eligibility re-determinations in accordance with program requirements.
- Verification of accuracy of information used in eligibility determinations.
- Procedures to ensure the accuracy and completeness of data used to determine eligibility requirements.

D. Information and Communication

- ➤ Information system meets needs of eligibility decisionmakers and program management.
- Processing of eligibility information subject to edit checks and balancing procedures.
- Training programs inform employees of eligibility requirements.
- > Channels of communication exist for people to report suspected eligibility improprieties.
- > Management receptive to suggestions to strengthen eligibility determination process.
- > Documentation of eligibility determinations in accordance with program requirements.

E. Monitoring

- Periodic analytical reviews of eligibility determinations performed by management.
- Program quality control procedures performed.
- > Periodic audits of detailed transactions.

5.4 Matching, level of effort, and earmarking

The auditor must test matching, level of effort, or earmarking if the provider's funding from the department has these requirements. The requirements for matching, level of effort, and earmarking are unique to each program and are found in the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. In addition, the OMB Compliance Supplement has specific requirements for some federal programs.

Matching, level of effort and earmarking are defined as follows:

Matching or cost sharing includes requirements to provide contributions of a specified amount or percentage to match program awards. Matching may be in the form of allowable costs incurred or in-kind contributions (including third-party in-kind contributions).

Level of effort includes requirements for (a) a specified level of service to be provided from period to period, (b) a specified level of expenditures from other sources for specified activities to be maintained from period to period, and (c) program funds to supplement and not supplant non-program funding of services.

Earmarking includes requirements that specify the minimum and/or maximum amount or percentage of the program's funding that must/may be used for specified activities, including funds provided to subrecipients. Earmarking may also be specified in relation to the types of participants covered.

Questioned costs for failure to meet match requirements are reported in the "Schedule of Findings and Questioned Costs" (Section 7.2.7) if the costs exceed the threshold for reporting questioned costs.

5.4.1 Compliance

A. Matching

Compliance Requirement

The provider must provide at least the minimum amount or percentage of contributions or matching funds.

Suggested Auditing Procedures

- Determine whether the required matching contributions were met. The matching contributions must be:
 - Verifiable from the provider's records.
 - Not included as contributions for any other project or program, unless specifically allowed by program laws and regulations.
 - Necessary and reasonable for proper and efficient accomplishment of project or program objectives.
 - Allowed under the applicable allowable cost principles (Section 5.2).
 - Provided for in the approved budget when required by the granting agency.
- > Determine the sources of matching contributions and perform tests to verify that they were

from an allowable source. In general,

- State and local funds can be used to match federal funds.
- Federal funds cannot be used to match federal funds, except where authorized by the federal government to be allowable for cost sharing or matching.
- State funds cannot be used to match state funds, except where authorized by the state to be allowable for cost sharing or matching.
- ➤ Test records to corroborate that the values placed on in-kind contributions (including third party in-kind contributions) are in accordance with the <u>Allowable Cost Policy Manual</u>, the applicable <u>federal cost principles</u>, the <u>OMB Circular A-102</u> Common Rule, <u>OMB Circular A-110</u>, program regulations, and the terms of the award.

B. Level of Effort - Maintenance of Effort

Compliance Requirement

The provider must maintain the specified service or expenditure levels.

Suggested Auditing Procedures

- ➤ Identify the required level of effort and perform tests to verify that the level of effort requirement was met.
- ➤ Verify that only allowable categories of expenditures or other effort indicators (e.g., hours, number of people served) were included in the computation and that the categories were consistent from year to year. For example, in some programs, capital expenditures may not be included in the computation.
- Verify that the amounts used in the computation were derived from the books and records from which the audited financial statements were prepared.
- > Verify that non-monetary effort indicators were supported by official records.

C. Level of Effort - Supplement Not Supplant

Compliance Requirement

The provider must use program funds to supplement, and not supplant, non-program funding of services.

Suggested Auditing Procedures

- ➤ Determine whether the provider used program funds to provide services which the provider was required to make available under federal, state, or local law and was also made available by funds subject to a supplement not supplant requirement.
- ➤ Determine whether the provider used program funds to provide services which were provided with non-program funds in the prior year.
 - Identify the department services.
 - Perform procedures to determine whether the program funded services that were previously provided with non-program funds.
 - Perform procedures to determine whether the total level of services applicable to the

requirement increased in proportion to the level of program contribution.

D. Earmarking

Compliance Requirement

The provider must meet minimum or maximum limits for specified purposes or types of participants.

Suggested Auditing Procedures

- ➤ Identify the applicable percentage or dollar requirements for earmarking.
- Perform procedures to verify that the amounts recorded in the financial records met the requirements (e.g., when a minimum amount is required to be spent for a specified type of service, perform procedures to verify that the financial records show that at least the minimum amount for this type of service was charged to the program; or, when the amount spent on a specified type of service may not exceed a maximum amount, perform procedures to verify that the financial records show no more than this maximum amount for the specified type of service was charged to the program).
- ➤ When earmarking requirements specify a minimum percentage or amount, select a sample of transactions supporting the specified amount or percentage and perform tests to verify proper classification to meet the minimum percentage or amount.
- When the earmarking requirements specify a maximum percentage or amount, review the financial records to identify transactions for the specified activity which were improperly classified in another account (e.g., if only 10 percent may be spent for administrative costs, review accounts for other than administrative costs to identify administrative costs which were improperly classified elsewhere and cause the maximum percentage or amount to be exceeded).
- When earmarking requirements prescribe the minimum number or percentage of specified types of participants that can be served, select a sample of participants that are counted toward meeting the minimum requirement and perform tests to verify that they were properly classified.
- ➤ When earmarking requirements prescribe the maximum number or percentage of specified types of participants that can be served, select a sample of other participants and perform tests to verify that they were not of the specified type.

5.4.2 Internal control

To provide reasonable assurance that matching, level of effort, or earmarking requirements are met using only allowable funds or costs which are properly calculated and valued.

A. Control Environment

- Commitment from management to meet matching, level of effort, and earmarking requirements (e.g., adequate budget resources to meet a specified matching requirement or maintain a required level of effort).
- ➤ Budgeting process addresses/provides adequate resources to meet matching, level of effort, or earmarking goals.
- > Official written policy exists outlining:
 - Responsibilities for determining required amounts or limits for matching, level of effort, or earmarking.
 - Methods of valuing matching requirements, e.g., "in-kind" contributions of property and services, calculations of levels of effort.
 - Allowable costs that may be claimed for matching, level of effort, or earmarking.
 - Methods of accounting for and documenting amounts used to calculate amounts claimed for matching, level of effort, or earmarking.

B. Risk Assessment

- ➤ Identification of areas where estimated values will be used for matching, level of effort, or earmarking.
- Management has sufficient understanding of the accounting system to identify potential recording problems.

C. Control Activities

- Evidence obtained such as a certification from the donor, or other procedures performed to identify whether matching contributions:
 - Are from acceptable sources (for example, match for federal programs are from non-federal sources), whether directly or indirectly.
 - Were used for another program.
- Adequate review of monthly cost reports and adjusting entries.

D. Information and Communication

- Accounting system capable of:
 - Separately accounting for data used to support matching, level of effort, or earmarking amounts or limits or calculations.
 - Ensuring that expenditures or expenses, refunds, and cash receipts or revenues are
 properly classified and recorded only once as to their effect on matching, level of
 effort, or earmarking.
 - Documenting the value of "in-kind" contributions of property or services, including:
 - Basis for local labor market rates for valuing volunteer services.
 - Payroll records or confirmation from other organizations for services provided by

- their employees.
- Quotes, published prices, or independent appraisals used as the basis for donated equipment, supplies, land, buildings, or use of space.

E. Monitoring

> Supervisory review of matching, level of effort, or earmarking activities performed to assess the accuracy and allowability of transactions and determinations, e.g., at the time reports on department programs are prepared.

5.5 Reporting

The requirements for reporting are unique to each program and are found in the laws, regulations, and the provisions of contract or grant agreements pertaining to the program. In addition, the OMB Compliance Supplement has specific requirements for some federal programs.

Reporting is generally in three categories:

Financial reporting – Many granting agencies require reporting of costs or activities as the basis for making payments to providers. Other examples of financial reports include the supplemental schedules in this *Guide*: the "Incorporated Group Home and Child Caring Institution Supplemental Schedule" (Section 7.1.5), the "Reserve Supplemental Schedule" (Section 7.1.6), and additional supplemental schedules that may be required by granting agencies (Section 7.1.7).

Performance and program reporting -- Many granting agencies require performance or program reporting. These reports generally contain the following information:

- 1. A comparison of actual accomplishments with the goals and objectives established for the period.
- 2. Reasons why established goals were not met, if appropriate.
- 3. Other pertinent information including, when appropriate, analysis and explanation of cost overruns or high unit costs.

Special reporting – Granting agencies may require other reports to meet their information needs.

Questioned costs for inaccurate reporting are reported in the "Schedule of Findings and Questioned Costs" (Section 7.2.7) if they exceed the threshold for reporting questioned costs.

5.5.1 Compliance

Compliance Requirement

The provider's reports to the granting agency must by timely, complete, accurate, and supported by the provider's records. Providers must reconcile reported expenses to their accounting records (a typical contract requirements for department programs).

Suggested Audit Procedures

- Review applicable laws, regulations, and the provisions of contract or grant agreements pertaining to the program for reporting requirements. Determine the types and frequency of required reports. Obtain and review granting agency's instructions for completing the reports.
- Perform appropriate analytical procedures and determine the reason for any unexpected differences. Examples of analytical procedures include:
 - Comparing current period reports to prior period reports.
 - Comparing anticipated results to the data included in the reports.

- Comparing information obtained during the audit of the financial statements to the reports. The results of the analytical procedures should be considered in determining the nature, timing, and extent of the other audit procedures for reporting.
- > Select a sample of financial reports and:
 - Determine whether the financial reports were prepared in accordance with the required accounting basis.
 - Determine whether reported costs were allowable (Section 5.2).
 - Trace the amounts reported to accounting records that support the audited financial statements (including the "Statement of Functional Revenue and Expenses" and the "Schedule of Revenue and Expenses by Function" (Section 7.1.1)), the "Schedule of Expenditures of Federal and State Awards" (Section 7.1.4), the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (Section 7.1.5), the "Reserve Supplemental Schedule" (Section 7.1.6), and additional supplemental schedules required by the granting agency (Section 7.1.7) and verify agreement or perform alternative procedures to verify the accuracy and completeness of the reports and that they agree with the accounting records.
 - When intervening computations or calculations are required between the records and the reports, trace reported data elements to supporting worksheets or other documentation that link reports to the data.
 - Test mathematical accuracy of reports and supporting worksheets.
 - Review accounting records and determine whether all applicable accounts were included in the sampled reports (e.g., program income, expenditure credits, loans, interest earned on department funds, and reserve funds).
 - Determine whether the provider performed timely and accurate reconciliation of reported expenses and activity for reimbursement to its official accounting records to identify any expenses or activity that were not reported or not reimbursed.
- > Select a sample of performance, program, and special reports and:
 - Trace the data to records that accumulate and summarize data.
 - Perform tests of the underlying data to verify that the data were accumulated and summarized in accordance with the required or stated criteria and methodology, including the accuracy and completeness of the reports.
 - When intervening computations or calculations are required between the records and the reports, trace reported data elements to supporting worksheets or other documentation that link reports to the data.
 - Test mathematical accuracy of reports and supporting worksheets.
 - Review the supporting records and determine whether all applicable data elements were included in the sampled reports.

5.5.2 Internal control

The objective of internal controls for reporting is to provide reasonable assurance that reports submitted to the granting agency for department programs include all activity of the reporting period, are supported by underlying accounting or performance records, and are fairly presented in accordance with program requirements.

A. Control Environment

- Persons preparing, reviewing, and approving the reports possess the required knowledge, skills, and abilities.
- Management's attitude toward reporting promotes accurate and fair presentation.
- Appropriate assignment of responsibility and delegation of authority for reporting decisions.

B. Risk Management

- Mechanisms exist to identify risks of faulty reporting caused by such items as lack of current knowledge of, inconsistent application of, or carelessness or disregard for standards and reporting requirements of department awards.
- ➤ Identification of underlying source data or analysis for performance or special reporting that may not be reliable.

C. Control Activities

- Written policy exists that establishes responsibility and provides the procedures for periodic monitoring, verification, and reporting of program progress and accomplishments.
- > Tracking system which reminds staff when reports are due.
- The general ledger or other reliable records are the basis for the reports.
- Supervisory review of reports performed to assure accuracy and completeness of data and information included in the reports.
- The required accounting method is used (e.g., cash or accrual).

D. Information and Communication

An accounting or information system that provides for the reliable processing of financial and performance information for department awards.

E. Monitoring

- Communications from external parties corroborate information included in the reports for department awards.
- Periodic comparison of reports to supporting records.

6 Fraud

All audits performed under the *Provider Agency Audit Guide* need to performed in accordance with generally accepted auditing standards established by the American Institute of Certified Public Accountants, including consideration of fraud.

6.1 Definition of fraud

Fraud is getting something of value under false pretences. Examples of fraud involving financial assistance include:

- A caseworker enrolling his or her family members in government programs so they receive benefits for which they were not eligible.
- An agency reporting false financial or performance information to improve the likelihood that the funding agency will renew the contract.
- An agency knowingly reporting unallowable expenses for reimbursement from grants.

In each of these examples, someone was injured: an eligible person who didn't services because slots were filled with ineligible people, an agency that didn't get a contract it was qualified for because the contract went to an agency that cheated, and the funding agency that paid more for services than it should have.

Fraud involving government funding also violates the public trust. So, in addition to each individually identifiable victim, another victim is the public as a whole.

The risk of fraud is much higher when two key factors are present: pressure or incentive to commit fraud and the perceived opportunity to do so. The incentive could be personal (money for oneself or for one's family) or organizational (the agency needing to lay off staff if it loses its government contract). The opportunity could be weakness in internal controls or the belief that the internal controls can be circumvented.

6.2 Management's responsibility

Agency management is responsible for preventing and detecting fraud. Management sets the "tone at the top," the overall attitude that deters fraud. The risk of fraud is generally lower when management ensures that the agency has a sound system of internal controls. Correspondingly, the risk is greater when management conveys the attitude that internal controls are not important.

When fraud is discovered, management is also responsible for reporting the fraud to the granting agency and for taking timely and appropriate action to remedy the fraud.

6.3 Auditor's responsibility

The *Provider Agency Audit Guide* requires consideration of fraud in the administration of department programs as part of every audit performed in accordance with the *Guide* (Sections 4.1, 4.2, and 4.3). In addition, auditors have a responsibility to detect material misstatements of the financial statements, whether caused by error or by fraud. SAS No. 82 *Consideration of Fraud in a Financial Statement Audit*, clarifies the auditor's responsibilities and requires the auditor to specifically address the risk of material misstatement of the financial statements due to fraud as a part of every audit. SOP 98-3 *Audits of States, Local Governments, and Not-for-Profit Organizations Receiving Federal Awards* addresses the application of SAS No. 82 to single audits (i.e. audits in accordance with OMB Circular A-133). According to the SOP, "When the auditor is identifying risk factors and other conditions in an audit of financial statements performed in conjunction with a single audit, the auditor's responsibilities under SAS No. 82 are expanded to include (in addition to the risk factors normally associated with financial statements) the consideration of risk factors associated with the receipt of federal awards that could present a material misstatement of the financial statements."

6.3.1 Reasonable assurance and materiality

The auditor is expected to obtain reasonable assurance that material misstatements resulting from fraud are detected during the audit. Two things need emphasis: First, the auditor obtains *reasonable assurance*, because absolute assurance is nearly impossible. Fraud often involves collusion or falsified documentation that can be very difficult to detect. In addition, auditors must use judgement when identifying and evaluating risk factors.

Second, a special consideration for audits involving government funds is a lower level of *materiality*. Agencies who receive government financial assistance have an obligation to honor the public trust. The public trust demands that agencies follow the very highest standards when using public funds. For these reasons, the department considers all fraud to be material and requires that the provider report all fraud to the granting agency. So, while the auditor is expected to obtain reasonable assurance that material misstatements resulting from fraud are detected, the auditor is also responsible for ensuring that *any* fraud that the auditor is aware of has been reported to the granting agency.

6.3.2 Fraud risk factors

A risk of material misstatements due to fraud is always present to some degree. Auditors should specifically assess the risk of material misstatement of the financial statements due to fraud and consider that assessment in designing the audit procedures to be performed. As part of that risk assessment, the auditor should make inquiries to management to 1) obtain management's understanding of the risk for fraud in the agency and 2) determine whether management has knowledge of fraud that has been perpetrated on or within the agency.

SAS No. 82 identifies two types of fraud: misstatements arising from fraudulent financial reporting and misstatements arising from misappropriation of assets. It lists examples of fraud risk factors across the two types of fraud that the auditor should consider as part of the audit. Some of the risk factors that are especially relevant in a financial assistance environment include:

- Motivation for management to engage in fraudulent financial reporting.
- Failure by management to display and communicate an appropriate attitude regarding internal control and the financial reporting process. Some specific indicators include:
 - Domination of management by a single person or small group without compensating controls such as effective oversight by the board of directors.
 - Inadequate monitoring of internal controls.
 - Management failing to correct known reportable conditions on a timely basis.
 - Management setting unduly aggressive financial targets and expectations for operating personnel.
 - Management displaying a significant disregard for regulatory authorities.
 - Management continuing to employ an ineffective accounting, information technology, or internal audit staff.
- ➤ High turnover of senior management, counsel, or board members.
- > Strained relationship between management and the current or predecessor auditor.
- New accounting, statutory, or regulatory requirements that could impair the financial stability or profitability of the entity.
- Rapid changes in the industry.
- > Significant related party transactions not in the ordinary course of business or with related entities not audited or audited by another firm.
- ➤ Significant, unusual, or highly complex transactions, especially those close to year end, that pose difficult "substance over form" questions.
- Unusually rapid growth or profitability, especially compared with that of other companies in the same industry.
- ➤ Unusually high dependence on debt or marginal ability to meet debt repayment requirements; debt covenants that are difficult to maintain.
- > Threat of imminent bankruptcy or foreclosure.
- Adverse consequences on significant pending transactions, such as a business combination or contract award, if poor financial results are reported.

6.3.3 Audit procedures

The auditor decides whether the planned audit procedures are adequate to address the fraud risk identified. If they are, no additional audit procedures are needed. It they are not, the auditor should consider modifying the nature, timing or extent of audit procedures.

If the auditor determines that there is a misstatement that is, or may be, the result of fraud, the

auditor should:

- Consider the implications for other aspects of the audit.
- Discuss the matter and the approach for further investigation with an appropriate level of management.
- Attempt to obtain additional evidence to determine whether material fraud occurred or is likely to have occurred, and if so, the effect on the financial statements and the opinion.
- ➤ If appropriate, suggest that management consult legal counsel.

6.4 Reporting fraud to management

When the auditor determines that evidence of fraud may exist, the auditor should discuss it with the appropriate level of management. Fraud involving senior management or fraud that causes a material misstatement of the financial statements should be reported to the appropriate committee of the provider's board, such as the audit committee or finance committee.

6.5 Reporting fraud to granting agency

Both the provider and the auditor have responsibility for reporting fraud to the granting agency.

6.5.1 The provider's reporting responsibilities

The provider is required to report all fraud to the granting agency. The notification should be made by letter as soon as possible after the discovery of the fraud. The letter should include information answering the following questions:

- ➤ Who was involved in the fraud?
- ➤ What happened?
- ➤ When did the fraud happen?
- ➤ How did the provider learn of the fraud?
- ➤ Did the fraud involve department funds, either directly or indirectly? (I.e., did the people involved in the fraud have duties related to department funding, whether or not the fraud itself involved department funding? Were the controls that were circumvented in the fraud also used for department funding?)
- ➤ What has the provider done in reaction to the fraud?

6.5.2 The auditor's reporting responsibilities

Auditors are responsible for reporting fraud to the granting agency in two situations:

- If the provider has not reported the fraud to the granting agency, the auditor should:
 - Inform the provider that the provider needs to report the fraud to the granting agency in writing, with a copy to the auditor so the auditor knows the provider has informed the granting agency.
 - If the provider does not report to the granting agency, the auditor should report the fraud to the granting agency.
- ➤ If the provider has not taken timely and appropriate steps to remedy the fraud, the auditor should report that failure to the granting agency.

The auditor should follow guidance in generally accepted auditing standards established by the American Institute of Certified Public Accountants and <u>Government Auditing Standards</u> for determining when fraud needs to be reported in the audit report.

7 The audit report

Audit reports for agreed-upon procedures engagements (Section 4.1), program audits (Section 4.2), and agency-wide audits (Section 4.3) performed in accordance with the *Provider Agency Audit Guide* must include certain report elements. Illustration 7.1 "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits" shows the report elements and their applicability to the particular type of engagement. Each of these reporting elements are described in this chapter.

The reporting requirements are consistent with those of <u>OMB Circular A-133</u> "Audits of States, Local Governments, and Non-Profit Organizations" whenever possible. Since many of the agencies that receive department funding need to have audits in accordance with A-133, this reduces the potential for conflict between the two sets of reporting requirements. It also means that the literature and guidance on A-133 reporting will be useful for reporting in accordance with the requirements of this *Guide*.

Titles of the Report Elements

The federal government has indicated that the title "Schedule of Findings and Questioned Costs" should only be used for audits preformed in accordance with OMB Circular A-133. There may be similar restrictions for other report elements. For audits performed in accordance with this *Guide*, the *title* of the report element is not as important as the *content* of the report element. Auditors may change the titles of any of the report elements as necessary to prevent potential confusion on which elements are required by OMB Circular A-133 and which are required by or modified by this *Guide*.

Personally Identifiable Information

Audit reports involving department funds are public records. To protect confidentiality, personally identifiable information, such as names, addresses, and social security numbers, should not be included in the audit report.

Illustration 7.1 Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits

		Agreed-upon procedures (Section 4.1)	Program audit (Section 4.2)	Agency-wide audit (Section 4.3)
7.1	Report Elements Prepared by the Provider			
7.1.1	Financial Statements of the Overall Agency	No	No	Yes
7.1.2	Schedule of Prior-Year Findings	Yes	Yes	Yes
7.1.3	Corrective Action Plan	Yes	Yes	Yes
7.1.4	Schedule of Expenditures of Federal and	No	Yes	Yes
	State Awards			
7.1.5	Incorporated Group Home and Child Caring	No	Yes	Yes
	Institution Supplemental Schedule	(program or agency-wide audit is required)		
7.1.6	Reserve Supplemental Schedule	Yes	Yes	Yes
7.1.7	Additional Supplemental Schedules	Yes	Yes	Yes
	Required by Granting Agencies			
7.2	Report Elements Prepared by the Auditor:	NI-	NI-	V
7.2.1	Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards	No	No	Yes
7.2.2	Opinion on the Financial Statement of a Program in Accordance with the Program Audit	No	Yes	No
7.2.3	Report on Results of Agreed-upon Procedures Engagement	Yes	No	No
7.2.4	Report on Compliance with Requirements Applicable to the Program and on Internal Control Over Compliance Performed in Accordance with the Program Audit	No	Yes	No
7.2.5	Report on Compliance and on Internal Control over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards and the Provider Agency Audit Guide	No	No	Yes
7.2.6	Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133	No	Yes, if audit is also in accordance with A-133	Yes, if audit is also in accordance with A-133
7.2.7	Schedule of Findings and Questioned Costs	No	Yes	Yes

Note: The Management Letter (or similar document conveying auditor's comments) is not a required report element. However, if the auditor issued a Management Letter, a copy must be included with the report materials sent to the granting agency. If there was no Management Letter, the report materials sent to the granting agency must include assurance that a Management Letter was not issued (this assurance is in the "Schedule of Findings and Questioned Costs" (Section 7.2.7)).

7.1 Report elements prepared by the provider

The provider is responsible for preparing report elements that convey information on the provider's organization and administration of department programs. The auditor's responsibility is to assess and report on the reliability of the information in the provider's reports (Section 7.2).

The report elements that are applicable to a particular provider depend on the circumstances of the provider and the type of audit being performed. <u>Illustration 7.1</u> "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits" lists the report elements that are applicable to each type of audit.

7.1.1 Financial Statements of the Overall Agency

Applicability	
Agreed-Upon Procedures	No
Program Audit	No
Agency-Wide Audit	Yes

The audit report for an agency-wide audit shall include agency-wide financial statements. These financial statements shall be in conformance with generally accepted accounting principles (GAAP) applicable to the type of agency.

Functional Revenue and Expenses – The audit report must include a financial statement or schedule showing revenue and expenses¹ by functional and natural classifications. Functional classification means showing expenses for the provider's major activities. Natural classification means showing expenses by the type of expense, such as salaries, benefits, rent, and so on.

This information can be presented by modifying the "Statement of Functional Expenses" (a GAAP financial statement for Voluntary Health and Welfare Organizations), to include both revenues and expenses as shown in <u>Illustration 7.2</u> "Statement of Functional Revenue and Expenses." In cases where GAAP does not require a "Statement of Functional Expenses" or where the provider prefers not to modify a GAAP financial statement, the audit report must include a "Schedule of Revenue and Expenses by Function," such as the schedule shown in <u>Illustration 7.3</u>.

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¹ In this section, the term "expenses" also includes expenditures of a local government.

Illustration 7.2 Statement of Functional Revenue and Expenses

Example Agency

For the Year Ended December 31, 19XX

Statement of Functional Revenue and Expenses

	For the	rear Ende	For the Tear Ended December 31, 19AA	er 51, 19A.	<			
		Program Services	services		Sup	Support Services		
	Agency Function 1	Agency Function 2	Agency Function 3	Total Program Services	Management and General	Fund Raising	Total Support Services	Total
Revenue								
Contract A	\$XX,XXX	0	\$XX,XXX	\$XX,XXX	\$XX,XXX	0 \$	\$XX,XXX	\$XX,XXX
Contract B	0	XXX,XX	XXXXX	XX,XXX	XX,XXX	0	XX,XXX	XX,XXX
(List other major revenue sources)	0	XXXXX	XXXXX	XXXXXX	XXX,XXX	XXXXX	XX,XXX	XXXXXX
Total Revenue	XXX,XXX	\$XXXXX	\$XX,XXX	XXX,XXX	XXX,XXX	XXX'XX\$	\$XX,XXX	XXX,XXX
Expenses								
Salaries	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX
Employee Benefits	XXX,XX	XXX,XX	XX,XXX	XX,XXX	XX,XXX	XX,XXX	XX,XXX	XX,XXX
Payroll Taxes	XXXXXX	XXXXXX	XXXXXX	XXXXXX	XXX,XXX	XXXXXX	XXX,XXX	XXX,XXX
Total Salaries and Related Expenses	XXXXX	XXXXX	XXX,XXX	XXXXXX	XXXXXX	XXXXXX	XXXXXX	XXX.XXX
Equipment	XXX,XX	XXXXX	XXX,XX	XX,XXX	XX,XXX	XX,XXX	XX,XXX	XX,XXX
Supplies	XXX,XX	XXXXX	XX,XXX	XX,XXX	XX,XX	XX,XXX	XX,XXX	XX,XXX
(List other major expense items)	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX
Total Expenses	XXX,XXX	XXX,XXX	\$XX,XXX	\$XX,XXX	XXX'XXX	XXX,XXX	\$XX,XXX	\$XX,XXX
Excess (Deficiency) Revenue over Expenses	\$XXX,XXX	\$XX,XXX	\$XX,XXX	\$XXXXXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XXXXXX

(The information shown in dashed boxes is what is added to a "Statement of Functional Expenses" as defined by generally accepted accounting principles to create a "Statement of Functional Revenue and Expenses.")

Illustration 7.3 Schedule of Revenue and Expenses by Function

Example Agency

Schedule of Revenue and Expenses by Function

For the Year Ended December 31, 19XX

	Agency Function 1	Agency Function 2	Agency Function 3	Management and General	Fund Raising	Total
Revenue						
Contract A	\$XX,XXX	o \$	\$XX,XXX	XXX,XXX	0	\$XX,XXX
Contract B	0	XX,XX	XX,XX	XXX,XX	0	XX,XX
(List other major revenue sources)	0	XXXXXX	XX,XXX	XXX,XXX	XXX,XXX	XXX,XXX
Total Revenue	XXX,XXX	XXX,XXX	XXX,XXX	\$XX,XXX	XXX,XXX	\$XX,XXX
Expenses						
Salaries	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	XXX,XXX
Employee Benefits	XX,XX	XXXXX	XX,XX	XX,XX	XX,XX	XX,XX
Payroll Taxes	XXXXX	XXXXX	XXXXX	XXXXX	XXXXXX	XXX,XX
Total Salaries and Related Expenses	XXXXX	XXXXX	XXXXX	XX.XX	XXXXXX	XXXXX
Equipment	XX,XX	XXX,XX	XX,XXX	XX,XX	XX,XX	XX,XX
Supplies	XX,XX	XXXXX	XX,XX	XX,XX	XX,XX	XX,XX
(List other major expense items)	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX	XXXXX
Total Expenses	XXX,XXX	XXX'XXX	\$XX,XXX	\$XX,XXX	XXX,XXX	\$XX,XXX
Excess (Deficiency) Revenue over Expenses	XXX'XX\$	XXX,XXX	\$XX,XXX	XXX,XXX	XXX'XXX	\$XX,XXX

7.1.2 Schedule of Prior-Year Findings

Applicability	
Agreed-Upon Procedures	Yes
Program Audit	Yes
Agency-Wide Audit	Yes

The audit report must include a "Schedule of Prior-Year Findings" showing the status of prior-year findings related to the department's funding. This schedule is prepared by the agency.

If there were no prior-year findings, the schedule should state so. If there were prior-year findings, the schedule must include the following information:

- The reference numbers the auditor assigned to the findings (i.e. 99-1, 99-2, etc.).
- ➤ The status of each finding:
 - If the finding has been corrected, the schedule need only list the finding and state that corrective action was taken.
 - If the finding has not been corrected or was partially corrected, the schedule shall describe the planned corrective action as well as any partial corrective action taken.
 - If the corrective action taken is significantly different from corrective action previously reported in a corrective action plan or in the agreement with the granting agency's on how the issue would be resolved, the schedule shall provide an explanation.
 - If the provider believes the finding is no longer valid or does not warrant further action, the reasons for this position shall be described in the schedule.

The auditor needs to follow up on prior-year findings as part of the current audit. As part of this follow-up, the auditor needs to assess the reasonableness of the agency's "Schedule of Prior-Year Findings" and report a finding in the current-year audit if the schedule materially misrepresents the status of the prior-year findings.

7.1.3 Corrective Action Plan

Applicability	
Agreed-Upon Procedures	Yes
Program Audit	Yes
Agency-Wide Audit	Yes

The audit report must include a "Corrective Action Plan" for all audit findings related to the department's funding. The "Corrective Action Plan" is prepared by the agency, and it must include the following information:

- > The name of the contact person responsible for corrective action,
- > The planned corrective action, and
- > The anticipated completion date.

If the auditee does not agree with the audit findings or believes corrective action is not required, then the "Corrective Action Plan" shall include an explanation and specific reasons.

7.1.4 Schedule of Expenditures of Federal and State Awards

Applicability	
Agreed-Upon Procedures	No
Program Audit	Yes
Agency-Wide Audit	Yes

Audit reports for program and agency-wide audits must include a "Schedule of Expenditures of Federal and State Awards." This schedule is prepared by the agency.

For program audits, the schedule is usually the financial statement of the program, and it must by covered by the auditor's "Opinion on the Financial Statement of a Program in Accordance with the Program Audit" (Section 7.2.2), which states the auditor's opinion on whether the schedule "presents fairly, in all material respects, the expenditures of federal and state awards." For agency-wide audits, the schedule must be covered by the auditor's "Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards" (Section 7.2.1), which states the auditor's opinion on whether the information in the schedule is "fairly stated, in all material respects, in relation to the basic financial statements taken as a whole."

Content of the Schedule of Expenditures of Federal and State Awards

The "Schedule of Expenditures of Federal and State Awards" must include the following information for department programs:

- Name of the program.
- Name of federal agency (if the program is federally funded) or the name of the state agency (if the program is state funded).
- The program's <u>Catalog of Federal Domestic Assistance</u> (CFDA) number (if the program is federally funded) or state identification number¹ (if the program is state funded).
- Name of pass-through grantor, if applicable.
- The pass-through grantor's identifying number² for the funding, if applicable.
- Federal share and state share.
- Amount expended for the program.
- ➤ If the agency subgranted or subcontracted department funding, the footnotes to the schedule must include the following information on subcontracts:
 - the names of the programs used for these awards,

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¹ Use the Community Aids Reporting System (CARS) profile number, purchase order number, or contract number for the Pass-Through Entity Identifying Number and the State Identifying Number.

² See Footnote #1.

- the names of providers which received the funding, and
- the amount paid to each of these providers.

The requirement to disclose information on subcontracts adopts and expands on OMB Circular A-133's requirement to disclose the amount of federal funds provided to subrecipients. However, this requirement is applicable to payments made to all contracts made with other providers, not just subrecipients.

<u>Illustration 7.4</u> "Schedule of Expenditures of Federal and State Awards" includes an example of a schedule for a hypothetical provider. Providers can use other formats for this schedule that include all of the information listed above.

Determining the Source of Financial Assistance

The granting agency needs to supply the provider with information on the source of the funding that the provider agency receives from the granting agency, including the <u>Catalog of Federal Domestic Assistance</u> (CFDA) number and the state identification number when applicable. The granting agency can provide this information in a variety of ways, such as in the contract document, separate notification, or in response to requests for funding information from the provider agency.

The department prepares annual listings of funding sources for their programs, which are available on the respective websites or by calling the respective contact people (Appendix A).

Commingled Federal, State, and Local Funds

The department's programs that providers receive are often funded with a mixture of federal and state funding. Preferably, the federal and state shares will be presented separately in the "Schedule of Expenditures of Federal and State Awards," and the department provides information on the respective shares so that this separate presentation can be made. However, agencies which subcontract department funds often add their own funds to the awards. As a result, it can be very difficult to sort out the federal, state, and local shares for presentation in the schedule.

The AICPA's Statement of Position 98-3 "Audits of States, Local Governments, and Non-for-Profit Organizations Receiving Federal Awards," paragraph 5.12, provides the following guidance on presenting commingled federal, state, and local funds in a "Schedule of Federal Awards":

The individual sources (that is, federal, state, and local) of federal awards may not be separately identifiable because of the commingled assistance from different levels of government. If the commingled portion cannot be separated to specifically identify the individual funding sources, the total amount should be included in the schedule, with a footnote describing the commingled nature of the funds.

Illustration 7.4 Schedule of Expenditures of Federal and State Awards

Example Agency Schedule of Expenditures of Federal and State Awards¹ For the Year Ended June 30 19X1

Federal Grantor/Pass-Through Grantor/Program or Cluster Title Expenditures	Federal CFDA Numbe	Pass-Through Entity Identifying er Number ²	Federal –
U.S. Department of Agriculture: Pass-Through Program From: Wisconsin Department of Health and Family Services Special Supplemental Food	10.557	147071, 147080	
\$350,000 Program for Women, Infants, And Children	10.307	& 147156	(Note B) ³
Total Expenditures of Federal Awards			<u>\$350,000</u>
State Grantor/Program Expenditures		State Identifying Number	State –
Wisconsin Department of Health and Family Services: GPR Childhood Lead GPR Lead Poisoning	na na	177010 177020	\$85,000 \$15,000
Total Expenditures of State Awards			<u>\$100,000</u>

The accompanying notes are an integral part of this schedule. (These notes are on the following page.)

¹ Additional formats for this schedule are available in the AICPA's Statement of Position 98-3 "Audits of States, Local Governments, and Not-for-Profit Organizations Receiving Federal Awards." Also, some providers prefer other formats for the schedule to better suit their circumstances and the information needs of their report users. Providers can use other formats if they include the elements for this schedule that are listed in Section 7.1.4.

² Use the Community Aids Reporting System (CARS) profile number, purchase order number, or contract number for the Pass-Through Entity Identifying Number and the State Identifying Number.

³ If federal, state, and local funds are commingled and if the commingled portion cannot be separated to specifically identify the individual funding sources, the total amount should be included in the schedule, with a note describing the commingled nature of the funds.

Illustration 7.4 Schedule of Expenditures of Federal and State Awards, continued

Example Agency Notes to the Schedule of Expenditures of Federal and State Awards For the Year Ended June 30 19X1

Note A. Basis of Presentation

The accompanying "Schedule of Expenditures of Federal and State Awards" includes the federal and state grant activity of Example Agency and is presented on the [identify basis of accounting]. The information in this schedule is presented in accordance with the requirements of the *Provider Agency Audit Guide*.¹ Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the [general-purpose or basic] financial statements.

Note B. Commingled Federal and State Funds²

The federal expenditures shown include commingled federal and state funds.

Note C. Providers³

Of the expenditures presented in the schedule, Example Agency made the following awards to providers:

Program Title	Federal CFDA Number	Amount Awarded to Providers
Special Supplemental Food Program for Women, Infants, and Children	10.557	
Provider Agency A		\$ 50,000
Provider Agency B		<u>\$ 50,000</u>
Total awarded for Special Food		\$100,000
Program for Women, Infants, and		
Children		

- the names of the programs used for these awards,
- the names of providers which the funding, and
- the amount paid to each of these providers.

¹ Include a reference to <u>OMB Circular A-133</u>, Audits of States, Local Governments, and Non-Profit Organizations if the audit was in accordance with A-133.

² If federal, state, and local funds are commingled and if the commingled portion cannot be separated to specifically identify the individual funding sources, the total amount should be included in the schedule, with a note describing the commingled nature of the funds.

³ <u>Section 7.1.4</u> adopts and builds on OMB Circular A-133's requirement to disclose the amount of federal funds provided to subrecipients. If the agency subcontracted department funding, the footnotes to the schedule must include the following information on subcontracts for <u>all</u> providers (not just subrecipients):

7.1.5 Incorporated Group Home/Child Caring Institution Supplemental Schedule

Applic	cability
Agreed-Upon Procedures	No (program or agency- wide audit is required)
Program Audit Yes	
Agency-Wide Audit	Yes

This requirement is applicable to group home (see sidebar) and child caring institution facilities that are licensed by the Department of Health and Family Services under ch. HSS 57 Group Foster Care for Children or ch. HSS 52 Child Caring Institutions, respectively. An "Incorporated Group Home/Child Caring Institution Supplemental Schedule" is required for each incorporated group home or child caring institution facility operated by the agency. The Department of Health and

Family Services uses the information in the schedule on the facility's costs to claim funding from the federal government to support the State's cost of out of home care for children, and a copy of the audit must be sent to the department for that purpose.

Audits are a condition of licensure for these agencies, and they must have either a program or agency-wide audit. The audit cannot be waived, since it is needed for claiming federal funding, and the audit cannot be an agreed-upon procedures engagement since the Department of Health and Family Services is not the placing agency for the children receiving care and thus would not be a party to the engagement.

Meaning of "Group Home"

The term "group home" is commonly used for several different kinds of facilities, such as facilities that provide group foster care for children, community-based residential facilities, adult family homes, and shelter care facilities. The requirements in this section are applicable to "group homes" that are licensed under ch. HSS 57 to provide group foster care for children.

For program audits, the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" must by covered by the auditor's "Opinion on the Financial Statement of a Program in Accordance with the Program Audit" (Section 7.2.2), which states the auditor's opinion on whether the schedule is fairly presented in all material respects. For agency-wide audits, the schedule must be covered by the auditor's "Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards" (Section 7.2.1), which states the auditor's opinion on whether the information in the schedule is "fairly stated, in all material respects, in relation to the basic financial statements taken as a whole."

If the agency is allowed to retain a reserve, this schedule may be combined with the "Reserves Supplemental Schedule" (Section 7.1.6).

An example of the schedule and instructions for completing the schedule are in <u>Illustration 7.5</u> "Incorporated Group Home/Child Caring Institution Supplemental Schedule."

Illustration 7.5 Incorporated Group Home/Child Caring Institution Supplemental Schedule

Incorporated Group Home/Child Caring Institution Supplemental Schedule Name of facility, HSRS provider number Period covered by the audit

										Total	amount due to purchaser (6m)				
											Amount due to purchaser from second test (6l)				
										st	Amount of reserve (6k)				
										Second test	Cap on reserve for second test (6j)				
	ı	ı	ī	ī	ſ		• "	• "	•		Purch- aser's share of reserve from all periods (6i)				
											Purch- aser's share of reserve from prior periods (6h)				
									5. Total reserve from all prior periods (not including this period) 6. Calculation of reserve and amounts due to purchaser: 7. Parchaser Parchase		Amount due to purchaser from first test (6g)				
		٤	٤		ilus 2c)					Test	Amount to add to add to reserve for this period (6f)				
		IV-E progra	XIX prograr		2a plus 2b p		ess line 2)	s period)		periods (not including this period) amounts due to purchaser:	ue to purchaser:	er:		Cap on reserve for first test (6e)	
	vice	nent from the	nent from the		service (line		enses (line 3 le	t including this p e to purchaser:					Purchaser's share of excess revenue (defic.) (6d)		
	ite-based sei	or reimburseı	or reimburseı	ses	or rate-based	sed service	ue over expe periods (not amounts du	amounts due			Purch-	aser's share of total revenue (6c)			
ם מבוגוכם	xpenses for ra	2a. Expenses allowable for reimbursement from the IV-E program	Expenses allowable for reimbursement from the XIX program	2c. Other allowable expenses	2d. Allowable expenses for rate-based service (line 2a plus 2b plus 2c)	ue for rate-bas	ʻiciency) reven	e from all prio	of reserve and	Revenue	from purchaser (6b)				
I. Total dilits of service	2. Allowable expenses for rate-based service	2a. Expens	2b. Expens	2c. Other al	2d. Allowab	3. Total revenue for rate-based service	4. Excess (deficiency) revenue over expenses (line 3 less line 2)	5. Total reserv	6. Calculation	Purchaser	(6a)				

Illustration 7.5 Incorporated Group Home/Child Caring Institution Supplemental Schedule. Continued

Instructions for Preparing the Schedule

Parent Organization -- Enter the name of the parent organization (the entity being audited).

Facility -- Enter the name of the facility. Note that a separate schedule is needed for each rate-based service operated by the agency/facility.

HSRS Provider No. -- Enter the facility's HSRS provider number, which the Department of Health and Family Services uses to prevent errors in identifying facilities. The HSRS provider number can be obtained from the HSRS SOS Desk by calling (608) 266-9198.

Period Covered by the Audit -- Enter the period covered by the audit.

- 1. Total Days of Care -- Enter the total number of days of care provided by the facility for rate-based service during the period.
- 2. Expenses for Rate-Based Service -- Expenses for rate-based services are allowable expenses for the care and treatment of children that are not offset by another source of revenue, such as commodities or donated services. In order to maximize the use of federal funds, all allowable expenses for the facility's rate-based service function need to be allocated to one of three categories: expenses allowable for reimbursement from the Foster Care IV-E program, expenses allowable for reimbursement from the Title XIX program, and other allowable expenses. Guidance on allowability and allocation of costs can be found in the Allowable Cost Policy Manual. In addition, Foster Care IV-E and Title XIX have program-specific conditions that must be met, which are described in sections 2a and 2b. Any questions concerning the allowability of costs or their distribution into the three categories can be referred to the Division of Children and Family Services at (608) 266-3728.
 - 2a. Expenses Allowable for Reimbursement from the Foster Care IV-E Program -- Enter the total expenses for the period which are allowable for reimbursement from the federal Foster Care IV-E program for the care of children. These costs include the cost of (and the cost of providing) food, clothing, shelter, daily supervision, school supplies, personal incidentals, liability insurance with respect to the child, reasonable travel to a child's home for visitation, and reasonable costs of administration and operation of the facility as necessary for providing these services to the child.
 - 2b. Expenses Allowable for Reimbursement from the XIX Program -- Some child caring institution facilities provide mental health services for children in their care. If these facilities meet the requirements of Wisconsin Administrative Code Chapter HSS 101-108 (the Medical Assistance "Super Rule"), the Department of Health and Family Services can claim costs from the Title XIX program for the following services:
 - Psychiatric Services -- Psychiatric services may include individual or group therapy, consultation with staff, diagnostic interview with children, and work with parents.
 - Psychological Services -- Psychological services may include individual or group therapy, consultation with staff, administering and interpreting psychological tests, and work with parents.

Illustration 7.5 Incorporated Group Home/Child Caring Institution Supplemental Schedule, Continued

 Psychotherapy -- Psychotherapy services may include individual or group therapy provided by the agency's MSW's and administered as part of a prescribed treatment plan in accordance with Department of Health and Family Services rules and policies governing reimbursable therapy.

Include only the portion of salary, fringe benefits, and other costs that relate to Title XIX services. Psychiatric and psychological services must meet the criteria of HSS 105.22 and 107.13 in order to be included in this category.

Enter \$0 if the agency does not provide mental health services or if the services provided do not meet the requirements of HSS 101-108. The cost of services that do not meet these criteria should be included in the "Other Allowable Expenses" category.

- 2c. Other Allowable Expenses -- The remaining allowable expenses are reimbursed from State and/or County funds. Enter all allowable expenses for providing care of children and for treatment that were not included in either line 2a or line 2b. In addition, the costs of such services as on-site education, agency-sponsored recreation, special institution services, social services, and reasonable costs of administration and operation of the facility necessary for providing these services to the child can be included in this category.
- 2d. Total Allowable Expenses for Rate-Based Service -- Enter the total for lines 2a, 2b, and 2c.

Lines 3 through 6 are applicable only if the agency maintains a reserve that is funded with ratebased revenue. See the "Reserve Supplemental Schedule" (<u>Section 7.1.6</u>) for information on when reserve is allowed and how to prepare a reserve schedule.

If help is needed with Determining the HSRS provider number	Call HSRS SOS Desk at (608) 266-9198
Determining the allowability of costs or how they should be presented in the schedule	Division of Children and Family Services, at (608) 266-3728
Understanding the purchasing agency's reserve requirements	Purchasing agency
Other issues	Office of Program Review and Audit at (608) 266-2924

7.1.6 Reserve Supplemental Schedule

Applicability	
Agreed-Upon Procedures	Yes
Program Audit	Yes
Agency-Wide Audit	Yes

Under certain circumstances, providers can maintain a reserve funded by department programs when revenue exceeds allowable expenses. The provisions allowing reserves are in Wisconsin Statutes: s.46.036 for programs from the Department of Health and Family Services and s.49.34 for programs from the Divisions of Economic Support and Vocational Rehabilitation within the Department of Workforce Development. The Department of Corrections does not have a statutory provision allowing reserves; however, as a matter of policy, Corrections may use this information in resolving audits for group homes and child caring institutions if the reserves are consistent with the statutory provisions for the Department of Health and Family Services.

The statutes allow reserves when the agency is non-profit, nonstock corporation organized under Wisconsin Statute 181 *and* the agency provides client services on the basis of a unit rate per client service.

The statutes limit the amount that can be retained with a two-part test. The first test limits the amount that can be retained in any one year to 5% of the contract amount, i.e. the amount paid under the terms of the contract. The second test limits accumulated reserves for all years to 10% of the amount paid under the current contract. Excess revenues that exceed these two tests need to be returned to the granting agency.

Granting agencies may choose to set lower thresholds or to not allow their funds to be used for reserves.

If the provider maintains a reserve that is funded with department funding, the audit report must include a schedule showing, for each granting agency:

- 1) The amount retained under the first test,
- 2) The amount retained under the second test, and
- 3) The amount of revenue in excess of the amount that can be retained under the first and second tests.

In an agreed-upon procedures engagement, the auditor reports on reserves in the "Report on the Results of an Agreed-upon Procedures Engagement" (Section 7.2.3) if the granting specifies that the engagement covers reserves. For program audits, the "Reserve Supplemental Schedule" must by covered by the auditor's "Opinion on the Financial Statement of a Program in Accordance with the Program Audit" (Section 7.2.2), which states the auditor's opinion on whether the schedule is fairly presented in all material respects. For agency-wide audits, the schedule must be covered by the auditor's "Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards" (Section 7.2.1), which states the auditor's opinion on whether the

information in the schedule is "fairly stated, in all material respects, in relation to the basic financial statements taken as a whole."

<u>Illustration 7.6</u> "Reserve Supplemental Schedule" provides an example of the schedule and instructions for preparing the schedule. This format is to be used whenever a provider maintains a reserve funded by department programs, unless the purchasing agency specifies an alternate format.

Illustration 7.6 Reserve Supplemental Schedule

Reserve Supplemental Schedule

Period covered by the audit Name of facility

	Second test
due to purchaser:	First Test
ind amounts	
in of reserve a	
Calculatio	

Total	amount due to purchaser	(em)							
	Amount due to purchaser	from	test (6I)						
ıt	Amount of reserve	(6k)							
Second test	Cap on reserve for	second	(ej)						
	Purch- aser's share of	reserve from all	periods (6i)						
	Purch- aser's share of	reserve	prior periods (6h)						
	Amount due to purchaser	from first test	(6g)						
First Test	Amount to add to	reserve for this	period (6f)						
First	Cap on reserve for first	test (6e)	,						
-	Purch- aser' s share of	excess	(defic.) (6d)						
Purch-	aser's share of total	revenue (6c)							
Revenue	from from purchaser (6b)								
Purchaser	(6a)								

2. Allowable expenses for rate-based service

1. Total units of service

Illustration 7.6 Reserves Supplemental Schedule, Continued

Instructions for Preparing the Schedule

Facility -- Enter the name of the facility. A separate schedule is needed for each rate-based service operated by the agency/facility.

Period Covered by the Audit -- Enter the period covered by the audit.

- 1. Total Units of Service -- Enter the total units of service provided by the facility for rate-based service during the period.
- 2. Total Allowable Expenses for Rate-Based Service -- Enter the total allowable expenses for rate-based service.
- 3. Revenue for Rate Based Service -- Enter the total amount of rate-based revenue for the care of children received from all sources.
- 4. Excess (Deficiency) Revenue over Expenses -- Subtract allowable expenses (2d) from revenue for rate based service (3) and enter the difference. This is the amount that may be applied to the reserve, subject to contractual and statutory limits.
- 5. Total Reserve from All Prior Periods -- Enter the amount of reserve carried forward from all prior periods. Do not include reserve from the period covered by the current audit.
- 6. Calculation of Reserve and Amounts Due to Purchasers
 - 6a. Purchaser -- List the names of all purchasers who provided rate-based revenue to the facility.
 - 6b. Revenue from Purchaser -- List the amount of rate-based revenue from each purchaser. The total revenue for this column would agree with the amount shown on line 3.
 - 6c. Purchaser's Share of Total Revenue -- Calculate each purchaser's share of the total revenue for rate-based service by dividing revenue from the purchaser in column 6b by total revenue in column 6b. The sum of the shares in this column would equal 1.

The next four columns are for the first test: limiting the amount that may be retained for the current period to 5% of contract revenue (s. 46.036 or s. 49.34) or the limit imposed by the contract, whichever is lower.

- 6d. Purchaser's Share of Excess Revenue (Deficiency) -- Calculate each purchaser's share of the excess revenue by multiplying the amount from line 4 by the share of total revenue in column 6c. The total for this column would equal the amount in line 4.
- 6e. Cap on Reserve for First Test -- Enter the cap on the reserve specified by the contract or 5% of the amount of revenue from the purchaser (column 6b), whichever is lower.
- 6f. Amount to Add to Reserve for this Period and 6g. Amount Due to Purchaser as a Result of the First Test -- If the purchaser's share of excess revenue (column 6d) exceeds the cap on reserve for the first test (column 6e), enter the amount of the cap in column 6f and enter the amount in excess of the cap (column 6d column 6e) in column

Illustration 7.6 Reserves Supplemental Schedule, Continued

6g. Otherwise, enter the amount of the purchaser's share of excess revenue (deficiency) in column 6f and \$0 in column 6g.

The next five columns are for the second test: limiting the amount that may be retained for the all periods to 10% of contract revenue (s. 46.036 or s. 49.34) or the limit imposed by the contract, whichever is lower.

6h. Purchaser's Share of Reserve from All Prior Periods -- Enter the purchaser's share of reserve from all prior periods. Facilities may use any method agreed to by their purchasing agencies for determining the shares. Two possible ways to determine shares are to use the purchaser's share as determined by prior audit or to use a pro-rata share obtained by multiplying the amount of reserve for all prior periods (line 5) by the purchaser's share of total revenue (column 6c).

The total for this column would agree with the amount in line 5.

- 6i. Purchaser's Share of Reserve from All Periods -- Add the amount to be added to the reserve for this period (column 6f) to the share of the reserve from prior periods (column 6h).
- 6j. Cap on Reserve for Second Test -- Enter the cap on the reserve specified by the contract or 10% of the amount of revenue from the purchaser (column 6b), whichever is lower.
- 6k. Amount of Reserve and 6l. Amount due to Purchaser as a Result of the Second Test -- If the purchaser's share of the reserve from all periods (column 6i) exceeds the cap on reserve for the second test (column 6j), enter the amount of the cap in column 6k and enter the amount in excess of the cap (column 6i column 6j) in column 6l. Otherwise, enter the amount of the purchaser's share of reserve from all periods (column 6k) in column 6k and \$0 in column 6l.
- 6m. Total Amount Due to Purchaser -- Add the amounts due to the purchaser from the first test (column 6g) and the second test (column 6l) to determine the total amount due to the purchaser, if the purchaser chooses to collect it.

7.1.7 Additional Supplemental Schedules Required by Granting Agencies

Applicability	
Agreed-Upon Procedures	Yes
Program Audit	Yes
Agency-Wide Audit	Yes

Granting agencies may specify by contract that the audit report include additional supplemental schedules besides the ones described elsewhere in this chapter. A common reason for requiring additional supplemental schedules is that the granting agency uses audited information on revenue and allowable costs by contract to settle contracts with their providers.

Before requiring a supplemental schedule for a provider that will be having an agency-wide audit, the granting agency should review the requirements for the "Statement of Functional Revenue and Expenses" and "Schedule of Revenue and Expenses by Function" (Section 7.1.1) to determine whether these schedules meet the granting agency's information needs. If the granting agency does require an additional supplemental schedule, the granting agency must specify this requirement in the contract and allow its program(s) to pay for the incremental cost of the schedule(s).

This section includes two examples of an additional supplemental schedule, although granting agencies may specify alternate formats to meet their particular needs:

- ➤ <u>Illustration 7.7</u> "Schedule of Revenue and Allowable Costs by Contract" provides an example of a schedule for a contract where the contract period does not coincide with the provider's fiscal period.
- ➤ <u>Illustration 7.8</u> "Schedule of Revenue and Allowable Costs Allocated by Funding Source and by Contract" provides an example of a schedule showing contract specific information for a provider with multiple programs.

In these examples, the line items for allowable costs should be the same as those specified in the budget for the contract. Any unallowable costs that were reported to the granting agency for reimbursement should be reported as finding (Section 5.2 and Section 5.5). The first example also shows how a separate line item for costs incurred under the contract besides those included in the budget and how units of service may be also be included.

In an agreed-upon procedures engagement, the auditor reports on the additional supplemental schedule in the "Report on the Results of an Agreed-upon Procedures Engagement" (Section 7.2.3) if the granting agency specifies that the engagement covers this information. In program audits, the supplemental schedule must by covered by the auditor's "Opinion on the Financial Statement of a Program in Accordance with the Program Audit" (Section 7.2.2), which states the auditor's opinion on whether the schedule is fairly presented in all material respects. For agency-wide audits, the schedule must be covered by the auditor's "Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards" (Section 7.2.1), which states the auditor's opinion on whether the information in the schedule is "fairly stated, in all material respects, in relation to the basic financial statements taken as a whole."

Illustration 7.7 "Schedule of Revenue and Allowable Costs by Contract"

Example Agency

[Name of Program] Schedule of Revenue and Allowable Costs by Contract Contract Periods October 1, 19X0 to September 30, 19X1 and October 1, 19X1 to December 31, 19X1

	Contract Period	Contract Period	
	10/1/X0 - 9/30/X1	10/1/X1 – 12/31/X1	Total
Revenue	<u>\$XX,XXX</u>	<u>\$X,XXX</u>	<u>\$XX,XXX</u>
Allowable Costs			
Salaries	\$XX,XXX	\$X,XXX	\$XX,XXX
Fringe Benefits	XX,XXX	X,XXX	XX,XXX
Payroll Taxes	XX,XXX	X,XXX	XX,XXX
Equipment	XX,XXX	X,XXX	XX,XXX
Supplies	XX,XXX	X,XXX	XX,XXX
Travel	XX,XXX	X,XXX	XX,XXX
Profit or Addition to Reserve	XX,XXX	X,XXX	XX,XXX
Total Allowable Costs	<u>\$XX,XXX</u>	<u>\$X,XXX</u>	<u>\$XX,XXX</u>
Excess (Deficiency) Revenue Over Allowable Costs	<u>\$XXX</u>	<u>\$XXX</u>	<u>\$XXX</u>
Units of Service	XXX	<u>XXX</u>	XXX
Other costs not attributable under the contract	<u>\$XX,XXX</u>	<u>\$XX,XXX</u>	\$XX,XXX

Illustration 7.8 Schedule of Revenue and Allowable Costs Allocated by Funding Source and by Contract

Schedule of Revenue and Allowable Costs Allocated by Funding Source and by Contract For the Year Ended December 31, 19XX **Example Agency**

	Ō	Granting Agency A	4	Granting Agency B	Agency B		
	Contract 1	Contract 2	Contract 3	Contract 1	Contract 2	Other	Total
Revenue							
Granting Agency A	\$XX,XXX	\$XX,XXX	\$XX,XXX	0	0	0	\$XX,XXX
Granting agency B	0	0	0	XXX,XX	XX,XXX	0	XXXXX
Client fees	XX,XXX	0	0	0	0	0	XX,XX
Other Revenue	0	0	0	0	0	XXXXXX	XXX,XXX
Total Revenue	\$XX,XXX	XXX'XX\$	\$XX,XXX	\$XXX,XXX	\$XX,XXX	\$XX,XXX	XXX,XXX
Allowable Costs							
Salaries	\$XXXXX	XXXXXXX	XXXXXXX	XXXXXXX	\$XX.XX	\$XX,XXX	\$XX.XX
Fringe Benefits	XXXXX	XXX,XX	XX,XX	XXX,XX	XXX,XX	XXX	XXXXX
Payroll Taxes	XX,XX	XXX,XX	XXX,XX	XXX,XX	XX,XX	XXX,XX	XX,XXX
Equipment	XX,XX	XXX,XX	XXX,XX	XXX,XX	XX,XX	XXX,XX	XXX,XX
Supplies	XX,XX	XXX,XX	XX,XX	XX,XX	XX,XX	XXX,XX	XX,XX
Travel	XX,XX	XX,XX	XX,XX	XX,XX	XX,XX	XX,XX	XXXXX
Profit or Addition to Reserve	XXXXX	XXXXX	XXXXX	XXXXXX	XXXXXX	XXXXXX	XXXXXX
Total Allowable Costs	\$XXXXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	\$XX,XXX	XXX,XXX
Evoce (Definional) Devenue Over Allamete	>>>>	> > >	> >	> > >	>> >> >	> > >	>> >>
Excess (Deliciency) Revenue Over Allowable Costs	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

7.2 Report elements prepared by the auditor

The audit report must include the auditor's opinion on the financial statements and auditor's reports on the results of the audit. The particular reports that must be included depend on the type of audit (Illustration 7.1 "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits").

The models in this section are intended to illustrate the auditor's reports that would be typically found in reports on agreed-upon procedures, program audits, and agency-wide audits performed in accordance with the *Provider Agency Audit Guide*. Auditors should modify the reports as needed to suit the provider's circumstances using the guidance in professional standards:

- ➤ Illustrative report examples on American Institute of Certified Public Accountant's website, www.aicpa.org/belt/a133.htm.
- ➤ Statement of Position 98-3 "Audits of States, Local Governments, and Not-for-Profit Organizations Receiving Federal Awards."
- ➤ Codification of Statements on Auditing Standards.

7.2.1 Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards¹

Applicability	
Agreed-Upon Procedures	No
Program Audit	No
Agency-Wide Audit	Yes

Independent Auditor's Report

[Addressee]

We have audited the accompanying statement of financial position of Example Agency as of December 31, 19X1, and the related statements of activities and cash flows² for the year then ended. These financial statements are the responsibility of Example Agency's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Controller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Example Agency as of December 31, 19X1, and the changes in its net assets and its cash flows for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated [date of report] on our consideration of Example Agency's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants.

The accompanying schedule of expenditures of federal and state awards³ is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular

¹ The *Provider Agency Audit Guide* requires that the opinion cover the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (<u>Section 7.1.5</u>), the "Reserve Supplemental Schedule" (<u>Section 7.1.6</u>), and additional supplemental schedules required by the granting agency (<u>Section 7.1.7</u>) when applicable to the agency being audited. All of these supplemental schedules need to be referenced in this opinion when they are included in the audit report.

² Use financial statement titles that are appropriate for the type of agency being audited.

³ If reporting on additional supplementary information, such as the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (<u>Section 7.1.5</u>), the "Reserve Supplemental Schedule" (<u>Section 7.1.7</u>), this paragraph should be modified to describe the additional supplementary information.

A-133, Audits of States, Local Governments and Non-Profit Organizations, ¹ and the Provider Agency Audit Guide, 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.²

[Signature]

[Date]

1

¹ Include a reference to <u>OMB Circular A-133</u> only if the audit was performed in accordance with that circular.

² When reporting on supplementary information, the auditor should consider the effect of any modifications to the report on the basic financial statements. Further, if the report on supplementary information is other than unqualified, this paragraph should be modified. Guidance for reporting these circumstances is described in SAS No. 29, *Reporting on Information Accompanying the Basic Financial Statements in Auditor-Submitted Documents* (AICPA, *Professional Standards*, vol. 1, AU sec. 551, paragraphs 551.09-.11 and 551.13-.14).

7.2.2 Opinion on the Financial Statement of a Program in Accordance with the Program Audit¹

Applicability	
Agreed-Upon Procedures	No
Program Audit	Yes
Agency-Wide Audit	No

Independent Auditor's Report

We have audited the accompanying schedule of expenditures of federal and state awards² for the [identify the program(s)] of Example Entity for the year ended June 30, 19X1. This financial statement is the responsibility of Example Entity's management. Our responsibility is to express an opinion on the financial statement of the program based on our audit.

We conducted our audit in accordance with generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*³, and the *Provider Agency Audit Guide*, 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections. Those standards, OMB Circular A-133, and the *Provider Agency Audit Guide* require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the schedule of expenditures of federal and state awards referred to above presents fairly, in all material respects, the expenditures of federal and state awards under the [identify the program(s)] in conformity with generally accepted accounting principles.

¹ In many cases, the financial statement of the program will consist only of the schedule of expenditures of federal and state awards and notes to the schedule. In addition, the *Provider Agency Audit Guide* requires that the opinion cover the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (Section 7.1.5), the "Reserve Supplemental Schedule" (Section 7.1.6), and additional supplemental schedule required by granting agencies (Section 7.1.7) when applicable to the agency being audited. All of these supplemental schedules need to be referenced in this opinion when they are included in the audit report.

² If reporting on additional supplementary information, such as the "Incorporated Group Home/Child Caring Institution Supplemental Schedule" (<u>Section 7.1.5</u>), the "Reserve Supplemental Schedule" (<u>Section 7.1.7</u>), this paragraph should be modified to describe the additional supplementary information.

³ Throughout the report, include a reference to <u>OMB Circular A-133</u> only if the program audit is also in accordance with the Circular.

In accordance with <i>Government Auditing Standards</i> , we have also issued our report dated [date of report] on our consideration of Example Entity's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants.	
[Signature]	
[Date]	

7.2.3 Report on the Results of an Agreed-Upon Procedures Engagement

Applicability	
Agreed-Upon Procedures	Yes
Program Audit	No
Agency-Wide Audit	No

[Granting agency]

We have performed the procedures enumerated below, which were agreed to by [Example County], solely to assist you with respect to monitoring contract requirements as indicated in your agency contract with [Example Agency] for the following programs: [list programs, time period of the awards, amount of the awards, and amount of expense under the awards (unaudited)].

This engagement to apply agreed-upon procedures was performed in accordance with standards established by the American Institute of Certified Public Accountants and *Provider Agency Audit Guide*, 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections. The sufficiency of these procedures is solely the responsibility of the [Example County]. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

[Include paragraphs to enumerate procedures and findings.] 1

We were not engaged to, and did not, perform an audit, the objective of which would be the expression of an opinion on the specified program elements, accounts, or requirements. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the use of the specified users listed above and should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes.

[S		

[Date]

¹ See Section 7.2.7 for information on identifying findings and reporting elements of a finding.

7.2.4 Report on Compliance with Requirements Applicable to the Program and on Internal Control Over Compliance in Performed in Accordance with the Program Audit

Applicability	
Agreed-Upon Procedures	No
Program Audit	Yes
Agency-Wide Audit	No

[Addressee]

Compliance

We have audited the compliance of Example Entity with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement*¹ and the *Provider Agency Audit Guide,* 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections that are applicable to [*identify the federal and state programs*] for the year ended June 30, 19X1. Compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs is the responsibility of Example Entity's management. Our responsibility is to express an opinion on Example Entity's compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the *Provider Agency Audit Guide*, 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections. Those standards, OMB Circular A-133, and the *Provider Agency Audit Guide* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect *on [identify the federal and state programs]* occurred. An audit includes examining, on a test basis, evidence about Example Entity's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Example Entity's compliance with those requirements.

In our opinion, Example Entity complied, in all material respects, with the requirements referred to above that are applicable to its [identify the federal and state programs] for the year ended June 30, 19X1. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and the *Provider Agency Audit Guide* and which are described in the accompanying schedule of findings and questioned costs as items [list the reference numbers of the related findings, for example, 99-1 and 99-21].²

¹ Throughout this report, include references to <u>OMB Circular A-133</u> only if the program audit is also in accordance with the Circular.

² If there are no such instances of noncompliance identified in the schedule of findings and questioned costs, the last sentence should be omitted.

Internal Control Over Compliance

The management of Example Entity is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal and state programs. In planning and performing our audit, we considered Example Entity's internal control over compliance with requirements that could have a direct and material effect on its [identify the federal and state programs] in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on the internal control over compliance in accordance with OMB Circular A-133 and the *Provider Agency Audit Guide*.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a federal or state program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.¹

This report is intended for the information of the audit committee, management, [specify legislative or regulatory body], the federal awarding agency, the state awarding agency, and the pass-through entity. However, this report is a matter of public records and its distribution is not limited.

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[Date]

¹ If the auditor identified reportable conditions, replace this paragraph with the following paragraphs:

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgement, could adversely affect Example entity's ability to administer a federal or state program in accordance with the applicable requirements of laws, regulations, contracts, and grants. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items [list the reference numbers of the related findings, for example, 99-1 and 99-2].

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relativity low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a federal or state program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. [However, we believe that none of the reportable conditions described above is a material weakness.] or [However, of the reportable conditions described above, we consider items (list the reference numbers of the related findings, for example, 99-1 and 99-2) to be material weaknesses.

7.2.5 Report on Compliance and on Internal Control over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards and the Provider Agency Audit Guide

Applicability	
Agreed-Upon Procedures	No
Program Audit	No
Agency-Wide Audit	Yes

[Addressee]

We have audited the financial statements of Example Agency as of and for the year ended December 31, 19X1, and have issued our report thereon dated [insert date of report].¹ We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the *Provider Agency Audit Guide*, 1999 revision, issued by the Wisconsin Departments of Health and Family Services, Workforce Development, and Corrections

Compliance

As part of obtaining reasonable assurance about whether Example Agency's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards* or the *Provider Agency Audit Guide*.^{2 3}

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Example Agency's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing

The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items [list the reference numbers of the related findings, for example, 99-2 and 99-3].

However, we noted certain immaterial instances of noncompliance that we have reported to management of Example Agency in a separate letter dated [insert date of letter].

¹ Describe any departure from the standard report (e.g., qualified opinion, modification as to consistency due to change in accounting principle, reference to the report of other auditors, etc.).

² If the auditor noted material noncompliance that needs to be reported in accordance with <u>Government Auditing Standards</u>, Chapter 5, paragraphs 5.18 and 5.19, the last sentence of this paragraph would be replaced with:

³ If the auditor has issued a separate letter to management to communicate matters that do not meet the criteria for reporting in paragraph 5.18 of <u>Government Auditing Standards</u>, this paragraph should be modified to include a statement such as the following:

our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.¹

¹ If the auditor identified reportable conditions, replace this paragraph with the following paragraphs:

In planning and performing our audit, we considered Example Entity's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgement, could adversely affect Example Entity's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items [list the reference numbers of the related findings, for example, 99-1 and 99-2].

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. [However, we believe that none of the reportable conditions described above is a material weakness.] or [However, of the reportable conditions described above, we consider items (list the reference numbers of the related findings, for example, 99-1 and 99-2) to be material weaknesses.]

However, we noted other matters involving the internal control over financial reporting that we have reported to management of Example Agency in a separate letter dated [insert date of letter].

² If the auditor has issued a separate letter to management to communicate other matters involving the design and operation of the internal control over financial reporting, this paragraph should be modified to include a statement such as the following:

This report is intended for the information of the audit committee, management and [specify legislative or regulatory body]. However, this report is a matter of public record and its distribution is not limited.
[Signature]
[Date]

This report is intended for the information of the audit committee, management and federal and state awarding agencies and pass-through entities.

¹ If this report is issued for an audit that is subject to <u>OMB Circular A-133</u>, this sentence should be modified as follows:

7.2.6 Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133¹

Applicability		
Agreed-Upon Procedures	No	
Program Audit	Yes, if audit is also in accordance with OMB Circular A-133	
Agency-Wide Audit	Yes, if audit is also in accordance with OMB Circular A-133	

[Addressee]

Compliance

We have audited the compliance of Example Agency with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended December 31, 19X1. Example Agency's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Example Agency's management. Our responsibility is to express an opinion on Example Agency's compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the type of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Example Agency's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Example Agency's compliance with those requirements.

In our opinion, Example Agency complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 19X1. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as items [List related finding reference number].²

¹ This report is required only if the audit is performed in a accordance with the requirements of OMB Circular A-133, and this example is included in the Guide so that audit reviewers can see what an A-133 audit should look like.

² When there are no such instances of noncompliance identified in the schedule of findings and questioned costs, the last sentence should be omitted.

Internal Control Over Compliance

The management of Example Agency is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Example Agency's internal control over compliance with requirements that could have a direct and material effect on a major federal programs in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended for the information of the audit committee, management and federal and state awarding agencies and pass-through entities. However, this report is a matter of public record and its distribution is not limited.

[Signature]

[Date]

7.2.7 The Schedule of Findings and Questioned Costs

Applicability			
Agreed-Upon Procedures	No, however, the information in this section on identifying findings and reporting elements of a finding are applicable to these engagements.		
Program Audit	Yes		
Agency-Wide Audit	Yes		

For program and agency-wide audits, the audit report must include a "Schedule of Findings and Questioned Costs" showing the results of the audit, and this schedule is required whether or not the audit resulted in findings. The "Schedule of Findings and Questioned Costs" is prepared by the auditor.

For agreed-upon procedures engagements, findings are reported in the "Report on Results of Agreed-upon Procedures Engagement" (Section 7.2.3). However, the guidance in this section for identifying and reporting elements of findings apply to these engagements, even though a "Schedule of Findings and Questioned Costs" is not required.

Content of the "Schedule of Findings and Questioned Costs"

The "Schedule of Findings and Questioned Costs" must include the summary of auditor's results, findings related to the financial statements, and other issues related to the audit performed in accordance with the *Provider Agency Audit Guide*. See <u>Illustration 7.9</u> "Content of the Schedule of Findings and Questioned Costs" for a detailed listing of the components of the schedule and their applicability to the type of audit performed. Examples of the "Schedule of Findings and

Questioned Costs" for an audit in accordance with the *Guide* and with both the *Guide* and <u>OMB Circular A-133</u> are also included in <u>Illustration 7.9</u>.

Definition of Audit Findings

Audit findings include internal control findings (reportable conditions and material weaknesses), findings of noncompliance, questioned costs, or fraud. All findings of noncompliance for department programs need to be reported in the "Schedule of Findings and Questioned Costs."

Organization of Findings

Audit findings that relate to the same issue should be presented as a single finding. Whenever possible, audit findings should be organized by federal agency or pass-through agency.

Elements of a Finding

An audit finding should include enough information for the auditee to take corrective action and for the granting

Materiality in a Financial Assistance Environment

A special consideration for audits involving government funds is a lower level of materiality. Agencies who receive government financial assistance have an obligation to honor the public trust, which demands that agencies follow the very highest standards when using public funds. This concept of a lower level of materiality when dealing with government grants is reflected in the Government Auditing Standards, which says "In an audit of the financial statements of a government entity or an entity that receives government assistance, auditors may set lower materiality levels than in audits in the private sector because of the public accountability of the auditee, the various legal and regulatory requirements, and the visibility and sensitivity of government programs, activities and functions."

agency to resolve the finding. The auditor should include the following elements in the audit finding:

- The federal or state program, including <u>Catalog of Federal Domestic Assistance</u> (*CFDA*) or state title and number, the award number (use the Community Aids Reporting System profile number if reporting for the program is made through that system), the name of the federal agency, and the name of the passthrough agency.
- > The criteria or specific requirements upon which the finding is based (what should be).
- The condition found (what was).
- The effect of the deficiency (the difference between what should be and what was).
- ➤ Questioned costs and how they were computed. A questioned cost is a cost that is questioned by the auditor because of an audit finding:
 - a) Which resulted from a violation or possible violation of a provision of a law, regulation, contract, grant, cooperative agreement, or other agreement or document governing the use of federal funds, including funds used to match federal funds;
 - b) Where the costs, at the time of the audit, are not supported by adequate documentation; or
 - c) Where the costs incurred appear unreasonable and do not reflect the actions a prudent person would take in the circumstances.

Questioned costs must be reported if the questioned costs that the auditor specifically identified or if the auditor's best estimate of the total questioned costs exceed the lesser of 500 or 5% of expenses incurred under the contract.

- ➤ Information to provide proper perspective for judging the prevalence and consequences of the audit findings.
- Recommendations to prevent future occurrences of the deficiency.
- ➤ Views of responsible officials of the auditee when there is disagreement with the audit findings, to the extent practical.
- ➤ Reference numbers to allow easy referencing of the audit findings during follow-up. (We recommend using the last two digits of the year of the audit as the first two digits of the reference number. For example, findings for a 1999 audit would be numbered 99-1, 99-2, etc.)

Letter Notification and the Schedule of Findings and Questioned Costs

Some granting agencies will accept letter notification that an agency had an audit when the audit was "clean" instead of having to actually receive a copy of the complete audit report. In these situations, a copy of the "Schedule of Findings and Questioned Costs" needs to be attached to the notification letter. See <u>Section 8.2</u> for additional information on letter notification.

Illustration 7.9 Schedule of Findings and Questioned Costs

	PAAG only	PAAGA A-133
A. The Summary of Auditor's Results, which must include:	Υ	Υ
The type of report the auditor issued on the financial statements of the agency or of the program	Y	Y
Where applicable a statement that reportable conditions in internal control were disclosed by the audit of the financial statements of the agency or of the program and whether any such conditions were material weaknesses	Y	Y
A statement as to whether the audit disclosed any noncompliance which is material to the financial statements of the agency or of the program	Y	Y
Where applicable a statement that reportable conditions in internal control over major program were disclosed by the audit and whether any such conditions were material weaknesses (A-133)	NA	Y
5. The type of report the auditor issued on compliance for major programs (A-133)	NA	Υ
6. A statement as to whether the audit disclosed any audit findings which the auditor is required by report under section .510(a) of A-133	NA	Y
7. An identification of major programs (A-133)	NA	Y
8. The dollar threshold used to distinguish between Type A and Type B programs, as described in section .520(b) of A-133	NA	Y
9. A statement as to whether the auditor qualified as a low-risk auditee under section .530 of A-133	NA	Y
B. Findings related to the financial statements of the agency or of the program which are required to be reported in accordance with GAGAS	Y	Y
C. Findings and questioned costs for federal awards which shall include audit findings as defined in section .510(a) of A-133	NA	Y
D. Other issues	Υ	Y
Does the auditor have substantial doubt as to the auditee's ability to continue as a going concern?	Y	Y
	Y	Y
Does the audit report show audit issues (i.e. material non- compliance, non-material non-compliance, questioned costs, material weakness, reportable condition, management letter comment, excess revenue, or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the Provider Agency Audit Guide: Department of Health and Family Services Yes/No/NA Department of Workforce Development Yes/No/NA Department of Corrections Yes/No/NA Other funding agencies (list) Yes/No		
material non-compliance, questioned costs, material weakness, reportable condition, management letter comment, excess revenue, or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the Provider Agency Audit Guide: Department of Health and Family Services Yes/No/NA Department of Workforce Development Yes/No/NA Department of Corrections Yes/No/NA	Y	Y
material non-compliance, questioned costs, material weakness, reportable condition, management letter comment, excess revenue, or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the Provider Agency Audit Guide: Department of Health and Family Services Yes/No/NA Department of Workforce Development Yes/No/NA Department of Corrections Yes/No/NA Other funding agencies (list) Yes/No 3. Was a Management Letter or other document conveying audit comments issued	Y	Y

Illustration 7.9 Schedule of Findings and Questioned Costs, Continued

Example A – An agency-wide audit in accordance with just the *Provider Agency Audit Guide*

Example Agency Schedule of Findings and Questioned Costs For the Year Ended June 30 19X1

A. Summary of Auditor's Results

Fir	nancial Statements	
1.	Type of auditors' report issued?	Unqualified
2.	Internal control over financial reporting:	
	a. Material weakness(s) identified?	No
	 Reportable condition(s) identified not considered to be material weaknesses? 	None reported
3.	Noncompliance material to the financial statements noted?	No
В.	Financial Statement Findings	No matters were reported
C.	Other issues	
1.	Does the auditor have substantial doubt as to the auditee's	No
	ability to continue as a going concern?	
2.	Does the audit report show audit issues (i.e. material non-	
	compliance, non-material non-compliance, questioned costs,	
	material weakness, reportable condition, management letter	
	comment, excess revenue or excess reserve) related to	
	grants/contracts with funding agencies that require audits to	
	be in accordance with the <i>Provider Agency Audit Guide</i> :	
	Department of Health and Family Services	Yes
	Department of Workforce Development	N/A
	Department of Corrections	N/A
3.	Was a Management Letter or other document conveying audit	No
	comments issued as a result of this audit? (yes/no)	
4.	Name and signature of partner	
5.	Date of report	

Illustration 7.9 Schedule of Findings and Questioned Costs, Continued

Example B – An agency-wide audit in accordance with both the *Provider Agency Audit Guide* and OMB Circular A-133

Example Agency Schedule of Findings and Questioned Costs For the Year Ended June 30 19X1

A. Summary of Auditor's Results Financial Statements

Fir	ancial Statements		
1.	Type of auditors' report issued?	Unqualified	
2.	ı J		
	a. Material weakness(s) identified?	No	
	b. Reportable condition(s) identified not considered to be	None reported	
	material weaknesses?		
3.	Noncompliance material to the financial statements noted?	No	
Fe	deral Awards		
4.	Internal control over major programs:		
	a. Material weakness(s) identified?	No	
	 Reportable condition(s) identified not considered to be material weaknesses? 	None reported	
5.	Type of auditor's report issued on compliance for major	Unqualified	
6	programs?	No	
0.	Any audit findings discloses that are required to be reported in accordance with Circular A-133, Section .510(a)?	IN	U
7	Identification of major programs:	CFDA No.	Amount
٠.	Special Supplemental Food Program for Women, Infants,	10.557	\$350,000
	and Children	10.557	φ330,000
8.	Dollar threshold used to distinguish between Type A and Type	\$300	,000
	B programs?		
	Auditee qualified as low-risk auditee?	N	0
	Financial Statement Findings	No matters w	ere reported
C.	Federal and State Award Findings and Questioned Costs	No matters w	ere reported
D.	Other Issues		
1.		N	0
	ability to continue as a going concern?		
2.	Does the audit report show audit issues (i.e. material non-		
	compliance, non-material non-compliance, questioned costs,		
	material weakness, reportable condition, management letter		
	comment, excess revenue or excess reserve) related to		
	grants/contracts with funding agencies that require audits to		
	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> :		
	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services	Υє	-
	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services Department of Workforce Development	N/	A
	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services Department of Workforce Development Department of Corrections	N/ N/	A A
3.	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services Department of Workforce Development	N/	A A
	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services Department of Workforce Development Department of Corrections Was a Management Letter or other document conveying audit	N/ N/	A A
4.	grants/contracts with funding agencies that require audits to be in accordance with the <i>Provider Agency Audit Guide</i> : Department of Health and Family Services Department of Workforce Development Department of Corrections Was a Management Letter or other document conveying audit comments issued as a result of this audit? (yes/no)	N/ N/	A A

8 Audit report submission

The provider is responsible for ensuring that each of its granting agencies receives the complete audit report (Section 8.1) or letter notification (Section 8.2) within six months of the end of the fiscal period covered by the audit. If the provider operates a group home or child caring institution facility (Section 7.1.5), it must also send a copy of the audit to the Department of Health and Family Services.

If the audit report will be late, the provider must request a formal extension of the audit deadline from each granting agency (Section 8.3). If the audit report is not received by the due date or extended deadline, the granting agency may impose sanctions on the provider for failure to fulfill the terms of its contract by not providing an audit report within the specified timeframe (Section 8.4).

The mailing addresses for sending audit reports to the Departments of Health and Family Services, Workforce Development, and Corrections are in Appendix A.

8.1 Complete audit report

The provider must send a complete copy of the audit report to each granting agency unless letter notification is appropriate (Section 8.2). An audit report is considered to be complete when it includes all of the report elements applicable to an audit of its type (Illustration 7.1 "Audit Report Elements for Agreed-Upon Procedures, Program Audits, and Agency-Wide Audits"). In addition, the report materials sent to the granting agencies must include either the Management Letter (or other document conveying auditor's comments) or written assurance a Management Letter was not issued. This assurance is in the "Schedule of Findings and Questioned Costs," which is covered in Section 7.2.7.

8.2 Letter notification

The Department of Health and Family Services (DHFS) and the Department of Workforce Development (DWD) will accept letter notification instead of a complete audit report when audits are "clean" and when the audit information is not needed for other specific purposes, such as closing out a grant or claiming federal funding. (The Department of Corrections wants to continue to receive all audit reports for agencies that they contract with. Providers need to check with other granting agencies on whether they will also accept letters instead of audit reports.) An example of such a letter is included in Illustration 8.1 "Sample letter conveying audit results."

Agencies can send a letter instead of an audit report to DHFS, DWD, and other granting agencies that accept letter notification when all of the following conditions are met:

- The agency does not operate group home or child caring institution facilities (Section 7.1.5).
- ➤ The audit was performed in accordance with the applicable federal, state, and professional standards.

- ➤ There are no significant financial difficulties or other issues affecting department programs, including substantial doubt as to the agency's ability to continue as a going concern, related party transactions involving department programs, and profit or excess revenue exceeding allowable cost limits.
- There are no material noncompliance issues, no material internal control weaknesses, and no reportable conditions related to general agency operations.
- There are no other audit issues or prior-year issues related to specific department programs.

The letter must include the auditor's name and address and the signature of a top agency official attesting to the accuracy of the information conveyed with the letter. The provider must also send a copy of the "Schedule of Findings and Questioned Costs" (Section 7.2.7) with the letter.

Granting agencies which accept letter notification have the right to receive a complete copy of the audit report upon request.

8.3 Extension of audit deadline

If the audit will not be completed in time, the provider needs to obtain extension of the audit deadline from each granting agency in order to avoid sanctions for failure to provide an audit report within the deadline. The request for the extension should include the reason for the delay and the anticipated date that the audit report will be sent to the granting agency.

8.4 Sanctions

The granting agency may impose sanctions on the provider for failure to send an audit to the granting agency by the deadline for the report or for failure to send a complete audit report. The granting agency may:

- > Require modified monitoring and/or reporting provisions.
- Delay payments, withhold a percentage of the payments, or suspend the award until the provider is in compliance.
- > Discontinue contracting with the provider.
- Conduct an audit or arrange for an independent audit of the provider and charge the cost of completing the audit to the provider.
- Charge the provider for all loss of federal or state aid or for penalties assessed to the granting agency because the provider did not submit a complete audit report within the required time frame.
- > Disallow the cost of audits that do not meet these standards.
- Take other action that the granting agency determines is necessary to protect federal or state funding.

Illustration 8.1 Sample letter conveying audit results

[date]

Office of Program Review and Audit Department of Health and Family Services 1 West Wilson Street, Room 951 P.O. Box 7850 Madison, WI 53707-7850

Dear Sir or Madam:

[name of agency] has had an audit covering [period]. The audit met the applicable federal, state, and professional standards. The audit report did not indicate financial issues that would adversely affect programs from the Department of Health and Family Services, such as substantial doubt as to the agency's ability to continue as a going concern or related party transactions involving Department funding. In addition, the audit report [and the Management Letter, if one was issued] did not indicate any findings, questioned costs, or other audit issues [related to programs from the Department or programs from a state agency].

The auditor is:

[name of auditor]
[auditor's address]
[auditor's phone number]

I attest that the information in this letter and the attachment is correct, and I will provide you with a complete copy of the audit report if you request one.

Sincerely,

[top agency official or audit liaison]

Attachment: Schedule of Findings and Questioned Costs

9 Audit quality

The provider, the auditor, and the granting agency each has a role in ensuring audit quality: the provider through the audit procurement process, the auditor through following the applicable audit standards, and the granting agency through review of the audit work.

9.1 The provider and audit procurement

Providers should follow acceptable procurement practices when procuring audit services, just as they would when procuring any other goods and services. The National Intergovernmental Audit Forum's guide "How to Avoid a Substandard Audit: Suggestions for Procuring an Audit" is a good source of guidance on audit procurement. The guide discusses five basic elements of an effective audit procurement process:

- ➤ **Planning** Decide what needs to be done and when.
- ➤ Fostering competition by soliciting proposals Write a clear and direct solicitation document and disseminate it widely.
- ➤ Evaluating proposals and qualifications Have a committee of knowledgeable people evaluate the ability of prospective auditors to effectively carry out the audit.
- ➤ **Preparing a written agreement** Document the expectations of both the entity and the auditor.
- > Monitoring the auditor's performance Periodically review the progress of the audit.

There are two important points to add to the NIAF's guidance. As part of planning the procurement process, providers should include information on the audit standards that apply to the audit in the request for proposal. They can obtain this information from the contract with the granting agency or from the granting agency itself. When the provider does business with more than one granting agency, the provider needs to ensure that the audit will satisfy the audit requirements of all of the granting agencies. (The auditor also needs to confirm that the type of audit that the provider describes will meet the applicable requirements.)

Also, as part of evaluating the proposals, the provider should confirm that the auditor has the necessary qualifications to perform the audit. Some of the things a provider should do include checking with the Wisconsin Department of Regulation and Licensing at (608) 266-3816 to confirm that the auditor is licensed as a Certified Public Accountant, requesting that the auditor provide a copy of the most recent external quality control review report (peer review report), and contacting other providers that the auditor has audited to find out whether they were satisfied with the auditor's performance.

9.2 The auditor and audit standards

Auditors should not take an engagement to perform an audit involving department funds unless they have the training and experience to perform audits in accordance with the applicable standards. These standards include the *Provider Agency Audit Guide*, generally accepted auditing standards established by the American Institute of Certified Public Accountants, and *Government Auditing Standards*. In addition, many audits of agencies who receive department funding need to be in accordance with the federal audit requirements in OMB Circular A-133.

The auditor must:

- ➤ Be licensed by the State of Wisconsin as a certified public accountant (Wis. Stat. 442 and *Government Auditing Standards*).
- Possess the technical qualifications to perform an audit involving government programs, including continuing professional education (generally accepted auditing standards and Government Auditing Standards).
- ➤ Undergo an external quality control review (peer review) at least once every three years, and the auditor must make the report on the quality control review available to the provider and the granting agency upon request (*Government Auditing Standards*).
- Make workpapers available to the provider, the granting agency, and the department. Access to workpapers includes rights of those agencies to obtain copies of the workpapers.

9.3 The granting agency and review of the audit work

The granting agency also has responsibility for ensuring audit quality. The granting agency reviews the audit report to determine whether it met applicable standards and follows up with the provider and auditor if the audit does not meet those standards.

The desk review checklist in <u>Appendix D</u> provides guidance on reviewing an audit report. In addition, the granting agency can also check with the Wisconsin Department of Regulation and Licensing at (608) 266-3816 to confirm that the auditor is licensed as a certified public accountant, request that the auditor provide a copy of the most recent external quality control review report (peer review report), and review the auditor's workpapers for the audit.

10 Appendices and Index

Appendix A -- How to contact the department

Appendix B -- Statutory audit requirements

Appendix C -- Vendor vs. subrecipient

Appendix D – Reviewing the audit report and resolving audit issues

<u>Index</u>

Appendix A -- How to contact the department

Department of Health and Family Services

www.dhfs.state.wi.us

Office of Program Review and Audit Contact: Patrick W. Cooper 1 West Wilson Street, Room 951 Telephone: (608) 266-2924

P.O. Box 7850 E-mail: coopepw@dhfs.state.wi.us

Madison, WI 53707-7850 Fax: (608) 261-6729

Department of Corrections

badger.state.wi.us/agencies/doc/index.html

Bureau of Finance and Administrative Service Contact: Phil Flanagan Division of Management Services Telephone: (608) 266-3690

125 South Webster, 3rd Floor E-mail: Phillip.Flanagan@doc.state.wi.us

P.O. Box 7991 Fax: (608) 261-7474

Madison, WI 53707-7991

Department of Workforce Development

www.dwd.state.wi.us

Send audit reports and refer questions to the Division(s) which provided funding. Questions concerning general audit policy can also be referred to the Administrative Services Division.

Division of Vocational Rehabilitation Contact: Scott McDonald 2917 International Lane, Suite 300 Telephone: (608) 243-5682

P.O. Box 7852 E-mail: mcdonsc@dwd.state.wi.us

Madison, WI 53707-7852 Fax: (608) 243-5681

Division of Economic Support Contact: Mark McGaughey

P.O. Box 7935 Telephone: (608) 267-7636

Madison, WI 53707 E-mail: mcgauma@mail.state.wi.us

Fax: (608) 267-3240

Administrative Services Division Contact: Kelly Shisler Bureau of Finance Telephone: (608) 266-9405

201 East Washington Avenue, Room 429 E-mail: shislke@dwd.state.wi.us

D.O. Day 7046

P.O. Box 7946 Fax: (608) 267-7952 Madison, WI 53707

Appendix B -- Statutory audit requirements

Wisconsin statutes establish the audit requirements for the Department of Health and Family Services (DHFS), Department of Workforce Development (DWD), and Department of Corrections (DOC). The statutes for the three departments reflect their common origin in the old Department of Health and Social Services:

➤ <u>s. 46.036</u> for the Department of Health and Family Services:

"Unless waived by the department, biennially, or annually, if required by federal law, provide the purchaser with a certified financial and compliance audit report if the care and services purchased exceed \$25,000. The audit shall follow the standards that the department prescribes."

➤ s. 49.34 for the Department of Workforce Development:

"Unless waived by the department, biennially, or annually, if required by federal law, provide the purchaser with a certified financial and compliance audit report if the care and services purchased exceed \$25,000. The audit shall follow the standards that the department prescribes."

 \triangleright <u>s. 301.08</u> for the Department of Corrections:

"Unless waived by the department, biennially, or annually, if required by federal law, provide the purchaser with a certified financial and compliance audit report. The audit shall follow the standards that the department prescribes."

Threshold for requiring an audit – The statutory threshold for requiring an audit for DHFS and DWD is when a provider received \$25,000 or more in funding from those departments for the purchase of care and services. DOC does not have a statutory threshold below which audits are not required, although DOC may waive audits up to the threshold established under s. 46.036.

Department funds may be direct from department, as in the case where the department contracts directly with the provider, or through another agency, such as when a county sub-contracts department funds to a provider. Department funds may by federal, state, or a mixture of federal and state funding.

Waiver of audit – The statutes allow the departments to waive audits that would otherwise be required by the statute. The criteria and procedures for waiving audits are in Section 3.2.

Frequency of audit – The statutes require audits to be performed at least every other year. However, the department's contracts typically require an annual audit. In addition, the federal audit requirements are for an annual audit.

Standards for the audit – The standards for audits involving department funds are in one of two audit documents: the *State Single Audit Guidelines* or the *Provider Agency Audit Guide* (Section 1.1).

Appendix C -- Distinguishing between a vendor and a subrecipient

The federal audit requirements in OMB Circular A-133 are applicable to subrecipients, but not to vendors. If a provider has a subrecipient relationship with a granting agency, the provider will need to have an A-133 audit if it is a non-profit organization or a local government and if it expended more than \$300,000 in federal awards. On the other hand, OMB Circular A-133 does not apply if the provider has a vendor relationship with the granting agency,

Wisconsin Statutes establish state audit requirements for providers that receive department funding (Appendix B), and the statutes do not distinguish between subrecipients and vendors. Therefore, this distinction is important only when determining whether or not the federal audit requirements in OMB Circular A-133 are also applicable.

OMB Circular A-133's criteria for vendor and subrecipient

The following is an excerpt from OMB Circular A-133 on distinguishing between a vendor and a subrecipient:

§___.210 Subrecipient and vendor determinations.

<u>General</u>. An auditee may be a recipient, a subrecipient, and a vendor. Federal awards expended as a recipient or a subrecipient would be subject to audit under this part. The payments received for goods or services provided as a vendor would not be considered Federal awards. The guidance in paragraphs (b) and (c) of this section should be considered in determining whether payments constitute a Federal award or a payment for goods and services.

<u>Federal award.</u> Characteristics indicative of a Federal award received by a subrecipient are when the organization:

Determines who is eligible to receive what Federal financial assistance;

Has its performance measured against whether the objectives of the Federal program are met;

Has responsibility for programmatic decision making;

Has responsibility for adherence to applicable Federal program compliance requirements; and

Uses the Federal funds to carry out a program of the organization as compared to providing goods or services for a program of the pass-through entity.

<u>Payment for goods and services.</u> Characteristics indicative of a payment for goods and services received by a vendor are when the organization:

Provides the goods and services within normal business operations;

(2) Provides similar goods or services to many different purchasers;

- (3) Operates in a competitive environment;
- (4) Provides goods or services that are ancillary to the operation of the Federal program; and

Is not subject to compliance requirements of the Federal program.

<u>Use of judgment in making determination</u>. There may be unusual circumstances or exceptions to the listed characteristics. In making the determination of whether a subrecipient or vendor relationship exists, the substance of the relationship is more important than the form of the agreement. It is not expected that all of the characteristics will be present and judgment should be used in determining whether an entity is a subrecipient or vendor.

Certain providers are vendors

The department determined that certain types of contracts constitute a vendor relationship between the granting agency and the provider:

- > Contracts with group homes and child caring institutions for out-of-home care for children.
- Contracts with adult family homes and community-based residential facilities for residential care for adults.

Since these contracts constitute a vendor relationship, they are not subject to <u>OMB Circular A-133</u>, although these agencies may still need to have A-133 audits if they are non-profit and if they expend more than \$300,000 in federal awards for other activities. Therefore, group homes, child caring institutions, adult family homes, and community-based residential facilities will typically need to have audits in accordance with just the provisions of the *Provider Agency Audit Guide*.

Appendix D -- Reviewing the audit report and resolving audit issues

Granting agencies should perform desk reviews of audit reports of their provider agencies. The purpose of the desk review is to determine whether the audits met the applicable standards (part of the effort to ensure audit quality in Section 9.3) and whether issues disclosed in the audit reports affect the granting agency's programs. Audit issues include audit findings (reportable conditions, material weaknesses, findings of noncompliance, questioned costs, or fraud), weak financial condition, or any other issue of concern to the granting agency. If such issues exist, the granting agency decides whether the provider's corrective action sufficiently resolves the problems.

The desk review should be documented. The granting agency's auditor will review the granting agency's monitoring efforts for subcontracting, which include review and resolution of audit reports, as part of the granting agency's audit. (See <u>Section 5.1</u> for guidance on auditing the subcontracting function.)

An audit review checklist serves a dual purpose of guiding a reviewer through the desk review and documenting the results of that review. An example of such as checklist is included in this section. This checklist is in three parts:

Section A – Audit Standards and Report Elements

The purpose of Section A is to determine whether the audit met the applicable audit standards. This is done by determining whether the report includes the report elements that should be present if the audit was performed in accordance with the applicable audit standards.

<u>Section B – Identification of Audit Issues Using the Schedule of Findings and</u> Ouestioned Costs

Section B uses the "Schedule of Findings and Questioned Costs"(Section 7.2.7) to identify audit issues which need resolution. This schedule is a required report element for program and agency-wide audits. (Findings that result from agreed-upon procedures engagements are reported in the "Report on Results of Agreed-upon Procedures Engagement.")

Most audit issues from program and agency-wide audits will be summarized in this schedule, including reportable conditions, material weaknesses, material noncompliance, and doubt as to the provider's ability to continue as a going concern. However, the granting agency may request explanation or corrective action for any issue that it considers to have an adverse effect on the granting agency's clients or programs, whether directly or indirectly, and whether or not the issue is listed in the "Schedule of Findings and Questioned Costs."

Section C – Resolution of audit issues

The final section is for documenting resolution of audit issues. The amount of attention the granting agency gives a particular issue will depend on the granting agency's assessment of the potential adverse effect on its clients and programs.

An issue is considered to be resolved when the provider and granting agency reach agreement on how the provider will correct the problem. Although resolution may include repayment of funding to the granting agency, resolution is most effective when it focuses on correcting the underlying problem that resulted in the finding. The granting agency may decide that the provider's corrective action plan adequately addresses the issue, in which case additional follow up is not needed. On the other hand, the granting agency should follow up with the provider if the provider does not provide a corrective action plan or if the corrective action plan does not adequately address the issue.

Some of the situations that frequently arise when reviewing audit reports and general guidance on handling them include:

1. The audit report does not provide evidence that the auditor performed the appropriate audit procedures.

The granting agency should follow up with the provider and the auditor if the audit report does not show that the auditor performed the appropriate audit procedures. However, what appear to be "deficiencies" are often the result of misunderstanding or miscommunication. The granting agency should always give the auditor an opportunity to correct the problem or to explain the reasoning for what was done. In addition, the granting agency may supplement the desk review of the audit report with confirmation of the auditor's licensing status, review of the auditor's quality control review report, or review of the auditor's workpapers (Chapter 9).

If the appropriate audit procedures were not done, the granting agency and auditor should work together to reach agreement on how to correct the deficiency. If the auditor does not correct the deficiency, the granting agency should contact the Wisconsin Department of Regulation and Licensing at (608) 266-3816 and the Wisconsin Institute of Certified Public Accountants at (414) 785-0445. These organizations will determine whether the situation warrants further review and, if so, whether to take disciplinary action against the auditor.

2. The same problems appear year after year.

One of the primary goals of audit resolution is to fix the underlying problems that lead to audit findings. Some problems are not cost effective to fix, and both the provider and granting agency need to consider whether the resources spent to correct a problem are worth the benefit expected to result from fixing the problem. If the matter is something that needs to be fixed and the provider doesn't fix it, the granting agency may use disallowances as leverage to persuade the provider that it needs to take corrective action. The granting agency may also use special contract or monitoring efforts or discontinue contracting with the provider.

3. The audit report shows that the provider is having financial problems.

When a provider is having financial problems, the granting agency should consider whether the provider has the ability to fulfill the terms of its current or upcoming contracts. The granting agency should have a contingency plan to ensure continuation of services if the provider goes out of business or can no longer provide an adequate level of services.

4. The audit report shows that the provider had a substantial profit or accumulated reserve.

The department's *Allowable Cost Policy Manual* allows profit for for-profit providers and a reserve for certain non-profit providers. The audit report should show whether the granting agency's programs contributed toward the profit or reserve. If the amount of profit or reserve exceeds the allowable cost or contractual limits, the granting agency may consider asking for a refund, negotiating a lower rate in the upcoming contract period, or amending future contracts with the provider to limit profit or reserves under the contract.

Audit Review Checklist

Name of Agency	
Audit Period	

Section A -- Audit Standards And Report Elements

- 1. Determine the applicable audit standards for the type of agency and nature of funding:
 - Provider Agency Audit Guide What was the minimum type of audit required by the granting agency: agreed-upon procedures, program audit, or agency-wide audit?
 - OMB Circular A-133 Did the agency need an A-133 audit? Yes, if the granting agency knows that the provider was a nonprofit or local government and that the provider expended more than \$300,000 in federal awards as a recipient or sub-recipient.

2. Determine whether the audit materials show that the audit met the applicable standards:

	Report Element	Agreed-upon procedures	Program audit	Agency- wide audit
1.	Opinion on Financial Statements and Supplementary Schedule of Expenditures of Federal and State Awards (7.2.1)	NA	NA	
2.	Opinion on the Financial Statement of a Program in Accordance with the Program Audit (7.2.2)	NA		
3.	Report on Results of Agreed-upon Procedures Engagement (7.2.3)		NA	NA
4.	Financial Statements of the Overall Agency (7.1.1)	NA	NA	
5.	Report on Compliance with Requirements Applicable to the Program and on Internal Control Over Compliance Performed in Accordance with the Program Audit (7.2.4)	NA		NA
6.	Report on Compliance and on Internal Control over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards and the Provider Agency Audit Guide (7.2.5)	NA	NA	

	Report Element	Agreed-upon procedures	Program audit	Agency- wide audit
	Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133 (7.2.6) (applicable only if the audit is also in accordance with OMB Circular A-133)	NA		
	Schedule of Findings and Questioned Costs (7.2.7) (For Agreed-upon procedures engagements, findings are reported in the "Report on Results of Agreed-upon Procedures Engagement (7.2.3)"	NA		
	Schedule of Prior-Year Findings (7.1.2)			
10.	Corrective Action Plan (7.1.3)			
	Schedule of Expenditures of Federal and State Awards (7.1.4)	NA		
	Incorporated Group Home and Child Caring Institution Supplemental Schedule (7.1.5)	NA		
13.	Reserve Supplemental Schedule (7.1.6)			
	Additional Supplemental Schedules Required by Granting Agencies (7.1.7)			
	Assurance the audit was performed in accordance with the <i>Provider Agency Audit Guide</i> (typically provided through reference to the <i>Guide</i> in the audit report)			

Section B – Identification of Audit Issues Using the <u>Schedule of Findings</u> and <u>Questioned Costs</u> (for program and agency-wide audits only)

	Audit Issue	PAAG only	PAAG and A-133	Issue No. (See Section C)
A.	The Summary of Auditor's Results, which must include:			
1.	The type of report the auditor issued on the financial statements of the agency or of the program			
2.	Where applicable a statement that reportable conditions in internal control were disclosed by the audit of the financial statements of the agency or of the program and whether any such conditions were material weaknesses			
3.	A statement as to whether the audit disclosed any noncompliance which is material to the financial statements of the agency or of the program			
4.	Where applicable a statement that reportable conditions in internal control over major program were disclosed by the audit and whether any such conditions were material weaknesses (A-133)	NA		
5.	The type of report the auditor issued on compliance for major programs (A-133)	NA		
6.	A statement as to whether the audit disclosed any audit findings which the auditor is required by report under section .510(a) of A-133	NA		
7.	An identification of major programs (A-133)	NA		
8.	The dollar threshold used to distinguish between Type A and Type B programs, as described in section .520(b) of A-133	NA		
9.	A statement as to whether the auditor qualified as a low-risk auditee under section .530 of A-133	NA		
В.	Findings related to the financial statements of the agency or of the program which are required to be reported in accordance with GAGAS			
C.	Findings and questioned costs for federal awards which shall include audit findings as defined in section .510(a) of A-133	NA		

	Audit Issue	PAAG only	PAAG and A-133	Issue No. (See Section C)
C.	Other issues			
1.	Does the auditor have substantial doubt as to the auditee's ability to continue as a going concern?			
2.	Does the audit report show audit issues (i.e. material non- compliance, non-material non-compliance, questioned costs, material weakness, reportable condition, management letter comment, excess revenue or excess reserve) related to grants/contracts with funding agencies that require audits to be in accordance with the Provider Agency Audit Guide: Department of Health and Family Services Department of Workforce Development Department of Corrections Other funding agencies (list)			
3.	Was a Management Letter or other document conveying audit comments issued as a result of this audit? (yes/no)			
4.	Name and signature of partner			
5.	Date of report			

Section C -- Resolution of Audit Issues

(Use a separate sheet for each audit issue affecting granting agency's programs.)

Issue Number:	
Type of issue:	
Material weakness	■ Material non-compliance
Reportable condition	■ Non-material non-compliance
Management letter comment	☐ Other
Program(s) affected by the audit issue:	
Description of the audit issue and the a	gency's response and/or corrective action plan:
Granting agency's resolution of audit is 1. Does the agency's response/corrective	
Yes.	action plan adequately address the issue:
☐ No. If no, what else is needed?	
Repayment of disallowed co	
Additional information from	agency and/or auditor (describe):
2. What follow-up is needed to confirm im	plementation of the corrective action?
Rely on subsequent audit.	
Request status report on correcti Perform site visit.	ve action in months.
Other (describe):	
Cities (describe).	

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Internet addresses are current as of the time this document was published. See on-line version at www.dhfs.state.wi.us/grants for up-to-date internet addresses.

```
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    ... audit requirements – Appendix B
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    ... reserve requirements – Section 7.1.6
48 CFR Part 31 – See Contract Cost Principles and Procedures
49.34
    ... audit requirements – Appendix B
    ... on line – www.legis.state.wi.us/rsb/
    ... reserve requirements – Section 7.1.6
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    ... audit requirements – Appendix B
    ... on line – www.legis.state.wi.us/rsb/
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    ... auditing fiduciary responsibility – Section 5.1
    ... vendor for A-133 – Appendix C
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    ... reporting – Chapter 7
    ... when appropriate – Chapter 3
Agreed-upon procedures
    ... procedures – Section 4.1
    ... reporting – Chapter 7
    ... when appropriate – Chapter 3
```

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Allowable Cost Policy Manual – The department's policy on costs that are allowable for
    reimbursement by department programs. This policy adopts the federal cost principles
    (Contract Cost Principles and Procedures in 48 CFR Part 31, OMB Circular A-21, OMB
    Circular A-87, and OMB Circular A-122) by reference.
    ... auditing allowable costs – Section 5.2
    ... auditing matching – Section 5.3
    ... on line – www.dhfs.state.wi.us/grants.
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    ... agency-wide audit – Section 4.3
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    ... letter notification – Section 8.2
    ... report elements – Chapter 7, Section 8.1
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    ... on line - www.gsa.gov/fdac/
    ... determining the CFDA number – Section 7.1.4
    ... Schedule of Expenditures of Federal and State Awards – Section 7.1.4
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... Schedule of Findings and Questioned Costs – Section 7.2.7

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- ... cannot waive audit or have agreed-upon procedures Section 7.1.5
- ... reserves Section 7.1.6
- ... supplemental schedule <u>Section 7.1.5</u>
- ... vendor for A-133 Appendix C

Community-based residential facility

- ... auditing fiduciary responsibility Section 5.1
- ... vendor for A-133 Appendix C

Contract Cost Principles and Procedures

- ... auditing allowable costs Section 5.2
- ... on line <u>www.access.gpo.gov/nara/cfr/cfr-table-search.html</u> (search Title 48 for "48 CFR PART 31")

Corrective action plan – Section 7.1.3

Department

- ... contact Appendix A
- ... defined Chapter 1

Department funding - Chapter 1

Facility for developmentally disabled – Section 5.1

Federal cost principles

- ... adopted as department policy see Allowable Cost Policy Manual.
- ... auditing allowable costs Section 5.2
- ... auditing matching Section 5.4
- ... Contract Cost Principles and Procedures
- ... OMB Circular A-21
- ... OMB Circular A-87
- ... OMB Circular A-122

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- ... overall agency Section 7.1.1
- ... *program* <u>Section 7.1.4</u>

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- ... management and auditor's responsibilities -- Chapter 6.
- ... part of agency-wide audit Section 4.3
- ... part of agreed-upon procedures <u>Section 4.1</u>
- ... part of program audit Section 4.2

Functional revenue and expenses – Section 7.1.1

Government Auditing Standards – Also known as generally accepted government auditing standards (GAGAS) and as the "Yellow Book."

- ... part of agency-wide audit Section 4.3
- ... part of agreed-upon procedures <u>Section 4.1</u>
- ... part of program audit Section 4.2
- ... on line www.ignet.gov/ignet/internal/manual/yellow/yellow.html

Granting agency

- ... assessing risk Chapter 2
- ... defined Chapter 1
- ... determining type of audit Chapter 3
- ... role in audit quality Section 9.3

Group home

- ... cannot waive audit or have agreed-upon procedures Section 7.1.5
- ... *reserves* <u>Section 7.1.6</u>
- ... supplemental schedule <u>Section 7.1.5</u>
- ... vendor for A-133 Appendix C

Incorporated group home/child caring institution supplemental schedule

- ... audit procedures Section 5.5
- ... report element Section 7.1.5

Management letter

- ... assurance in the Schedule of Findings and Questioned Costs on whether a management was issued Section 7.2.7
- ... sending to the granting agency Illustration 7.1, Section 8.1

Materiality

- ... Findings Section 7.2.7
- ... *Fraud* <u>Section 6.3.1</u>

National Intergovernmental Audit Forum's guide "How to Avoid a Substandard Audit: Suggestions for Procuring an Audit"

- ... audit procurement role in audit quality Section 9.1
- ... on line home.gvi.net/~edoig/prochand.txt.

Nursing home – Section 5.1

Printed copies of OMB Circulars are available from the Office of Administration, Publications Office, Room 2200, New Executive Office Building, Washington, DC 20503

OMB Circular A-102 Grants and Cooperative Agreements with State and Local Governments, also known as the "Common Rule"

- ... auditing matching Section 5.3
- ... *on line* a chart showing the location of the codified circulars is on line at www.whitehouse.gov/WH/EOP/OMB/Grants/chart.htm

OMB Circular A-110 Uniform Administrative Requirements for Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Non-Profit Organizations

- ... auditing matching Section 5.3
- ... *on line* a chart showing the location of the codified circulars is on line at www.whitehouse.gov/WH/EOP/OMB/Grants/chart.htm.

OMB Circular A-122 Cost Principles for Nonprofit Organizations

- ... auditing allowable costs Section 5.2
- ... on line www.whitehouse.gov/WH/EOP/OMB/html/circulars/a122/a122.html

OMB Circular A-133 Audits of States, Local Governments, and Non-Profit Organizations

- ... agency-wide audit Section 4.3
- ... allowable cost Section 1.8, Section 3.1.3
- ... and Provider Agency Audit Guide Section 1.7
- ... on line www.whitehouse.gov/WH/EOP/OMB/html/circulars/a133/a133.html
- ... program audit Section 4.2

OMB Circular A-21 Cost Principles for Educational Institutions

- ... auditing allowable costs Section 5.2
- ... on line www.whitehouse.gov/WH/EOP/OMB/html/circulars/a021/a021.html

OMB Circular A-87 Cost Principles for State and Local Governments

- ... auditing allowable costs Section 5.2
- ... on line www.whitehouse.gov/WH/EOP/OMB/html/circulars/a087/a087-all.html

OMB Compliance Supplement

- ... on line the May, 1998 compliance supplement is on line at www.whitehouse.gov/WH/EOP/OMB/Grants/ for subsequent versions.)
- ... relationship to Provider Agency Audit Guide's compliance requirements Chapter 5

Opinion on financial statement of a program in accordance with the program audit – $\frac{\text{Section}}{7.2.2}$

Opinion on financial statements and supplementary schedule of expenditures of federal and state awards – Section 7.2.1

Program audit

- ... procedures Section 4.2
- ... reporting Chapter 7
- ... when appropriate Chapter 3

Provider – Chapter 1

Provider Agency Audit Guide ... allowable costs – Section 1.8 ... and OMB Circular A-133 - Section 1.7 ... and State Single Audit Guidelines – Section 1.1 ... applicability – Section 1.1 ... effective date – Section 1.4 ... on line – www.dhfs.state.wi.us/grants ... overview – Section 1.3 ... reference in audit reports – Section 1.6, Section 7.2 ... updates – Section 1.5 ... when not appropriate – Section 1.2 Questioned cost ... when reported – Section 7.2.7 ... activities allowed or unallowed – Section 5.1 ... allowable costs – Section 5.2 ... eligibility – Section 5.3 ... matching, level of effort, and earmarking – Section 5.4 ... reporting – Section 5.5 *Recipient* – Section 3.1.2 Report on compliance and on internal control over financial reporting based on an audit of financial statements performed in accordance with Government Auditing Standards and the Provider Agency Audit Guide - Section 7.2.5 Report on compliance with requirements applicable to each major program and internal control over compliance in accordance with OMB Circular A-133 – Section 7.2.6 Report on compliance with requirements applicable to the program and on internal control over compliance performed in accordance with the program audit – Section 7.2.4 Report on results of an agreed-upon procedures engagement – Section 7.2.3 Resolution of audit issues – Appendix D Reserve supplemental schedule ... audit procedures – Section 5.5 ... report element – Section 7.1.6 Residential care apartment complex – Section 5.1

Review of audit report – Appendix D

Sanctions – Section 8.3

Risk-based approach - Chapter 2, Chapter 3

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Schedule of expenditures of federal and state awards
   ... audit procedures – Section 5.5
   ... financial statement of a program – Section 7.1.4
   ... report element – Section 7.1.4
Schedule of findings and questioned costs – Section 7.2.7
Schedule of prior-year findings – Section 7.1.2
Schedule of revenue and allowable costs allocated by funding source and by contract – Section
    <u>7.1.7</u>
Schedule of revenue and allowable costs by contract – Section 7.1.7
Schedule of revenue and expanses by function
   ... audit procedures – Section 5.5
   ... report element – Section 7.1.1
Statement of functional revenue and expenses
   ... audit procedures - Section 5.5
   ... report element – Section 7.1.1
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   ... federal audit requirements – Section 3.1.2
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   ... additional supplemental schedule required by granting agencies – Section 7.1.7
   ... audit procedures – Section 5.5
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   ... report element – Section 7.1.1
   ... reserve supplemental schedule – Section 7.1.6
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   ... A-133 audit not needed – Section 3.1.2
   ... distinguishing between a vendor and a subrecipient – Appendix C
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- ... procedures <u>Section 3.2</u>
- ... when appropriate Chapter 3